



THE OPEN UNIVERSITY OF TANZANIA



2022/23

ANNUAL ACTIVITIES REPORT



THE OPEN UNIVERSITY OF TANZANIA

P. O. Box 23409,

Dar es Salaam, Tanzania

Tel: +255 22 2668 445

<http://www.out.ac.tz>

E-mail: vc@out.ac.tz

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ABBREVIATIONS

ACDE-TCC	African Council on Distance Education - Technical Committee on Collaboration
AICC	Arusha International Conference Centre
CIA	Chief Internal Auditor
CIGU	Coordinator of Income Generation Unit
COSTECH	Commission for Science and Technology
CSR	Corporate Social Responsibility
DCM	Director of Communications and Marketing
DFA	Director of Finance and Accounting
DHRMA	Director of Human Resources Management and Administration
DICE	Director of Institute of Continuing Education
DICU	Director of Internationalization and Convocation Unit
DIEMT	Director of Institute of Educational and Management Technologies
DLS	Director of Library Services
DOCB	Director of Open University Consultancy Bureau
DPD	Director of Planning and Development
DPGS	Director of Postgraduates Studies
DQA	Director of Quality Assurance
DRC	Director of Regional Centre
DRP	Director of Research, Publications and Innovation
DSS	Director of Students Affairs
DTLES	Directorate of Teaching and Examination Services
DUGS	Director of Undergraduate Studies
DVC ARC	Deputy Vice Chancellor Academic, Research and Consultancy
DVC PFA	Deputy Vice Chancellor Planning, Finance and Administration
DVC RS-LT	Deputy Vice Chancellor Learning Technologies and Regional Services
EAC	East African Community
FASS	Faculty of Arts and Social Sciences
FBM	Faculty of Business Management
FED	Faculty of Education
FLW	Faculty of Law
FSTES	Faculty of Science, Technology and Environmental Studies
HEET	Higher Education for Economic Transformation
HESLB	Higher Education Students Loans Board
HPMU	Head of Procurement Management Unit
IAE	Institute of Adult Education
IBBUL	Ibrahim Babangida University Lapai
ICT	Information and Communication Technology
MoEST	Ministry of Education, Science and Technology
MoU	Memorandum of Understanding
MVO	Manager Vice Chancellor Office
NACTVET	National Accreditation Council for Technical and Vocational Education of Tanzania
NBC	National Bank of Commerce
NECTA	National Examination Council of Tanzania
ODEX	On-Demand Examination
OUT	Open University of Tanzania
SADC	Southern Africa Development Community
STC	Secretary to the Council
TASAF	Tanzania Social Action Fund
TCU	Tanzania Commission for Universities
TEA	Tanzania Education Authority
TIRDO	Tanzania Industrial and Research Development Organization
TO	Transport Officer
UNESCO	United Nation Educational, Scientific and Cultural Organization
UNFPA	United Nations Population Fund
URT	United Republic of Tanzania

THE VICE CHANCELLOR SPEAKS

We are delighted to share with our partners, stakeholders and well-wishers, our activities report for the year 2022/23. The University continued to make more gains in its avowed vision, to become a leading open online university, in knowledge creation and application. Academic and development activities in the regions and beyond national borders continued to expand in a bid to fulfil its mission to provide relevant, quality, flexible, accessible, and affordable open online education, research, and services to community for social economic development of Tanzania and the rest of the world.



Prof Elifas T. Bisanda
The Vice Chancellor

The financial year began with high hopes as the government was expected to release funds for the long anticipated Higher Education for Economic Transformation (HEET) project. By September, 2022, initial funds were released and the project started with the appointment and training of the implementation team led by the DVC Academic, Research and Consultancy (DVC ARC), Prof Deus Ngaruko. During the year, 24 academic staff were provided with HEET scholarships to pursue postgraduate studies (Masters and Doctorate).

The HEET project involves implementation of a number of programmes. These include the Construction of Science Laboratories in seven zones of Tanzania, Capacity Building of Staff, Procurement of vehicles, Furniture and laboratory equipment, and Training through the OUT Foundation Programme of at least 1,000 girls from needy and low status families across the country who were unable to secure direct admission in science degrees. The laboratories are to be established in seven zones namely, Coast (Kibaha), Central (Dodoma), South (Mtwara), North (Arusha), Lake Zone (Mwanza), South-West Highlands (Njombe), and West (Kigoma). In a bid to facilitate implementation of the HEET project, OUT was able to secure Land Titles at its sites in Arusha, and Njombe. The other sites had already land titles except Dodoma. Due to failure to secure a title in Dodoma, a decision was taken to shift the project site for the Central zone to Morogoro, where OUT has a site with a land title. In addition, the OUT secured land titles at its sites in Ruvuma, Katavi, Tanga, and Kagera.

Through its friendly and flexible teaching and learning processes, more students were able to register and complete their studies within reasonable time. During the academic year 2022/23, a total of 13,495 (4,930 female) were admitted to undergraduate and non-degree studies. Another 3,954 (1,264 Female) were admitted to postgraduate programmes. Thus the total number of students admitted to both undergraduate and postgraduate programmes was 17,549. This compares favourably with the previous year, where, during 2021/22, a total of 22,255 (7,796 Female) were admitted. In the same year, the total number of students who registered for non-degree and undergraduate programmes was 19,193 (7,377 Female). At the 41st graduation ceremony, held on 24th November, 2022, in Mwanza city, a total of 4,124 (1,830 female) graduated with Doctorates (35), Master degrees (552), Postgraduate Diplomas (89), Bachelor degrees (1,212), Diplomas (760) and Certificates (1477). It is estimated that more than 60% of the graduating students for bachelor degree were able to complete their studies within three years. The Guest of Honour at the 41st Graduation Ceremony was His Excellency the Vice President of the United Republic of Tanzania, Dr Phillip Isidor Mpango.

As a follow-up to the graduation ceremony, His Excellency the Vice President Dr Mpango, visited the OUT temporary headquarters in Kinondoni, Dar es Salaam. During the visit, which included a tour to the current rented premises of the Kinondoni Regional Centre (popularly known as Biafra) that were on sale. Dr Mpango urged the OUT to secure sufficient land in Dodoma city for the construction of its headquarters, instead of Kibaha. He further promised to assist OUT to get funds from the government to purchase the Biafra buildings being rented for Kinondoni Regional Centre. We are happy to report that on June 29th, 2023, OUT received from the government, TSh. 1,874,000,000 for the purchase of the Biafra plot, to complete the purchase of the 2,450,000,000 plot. The remaining funds (576,000,000) were secured from internally generated sources.





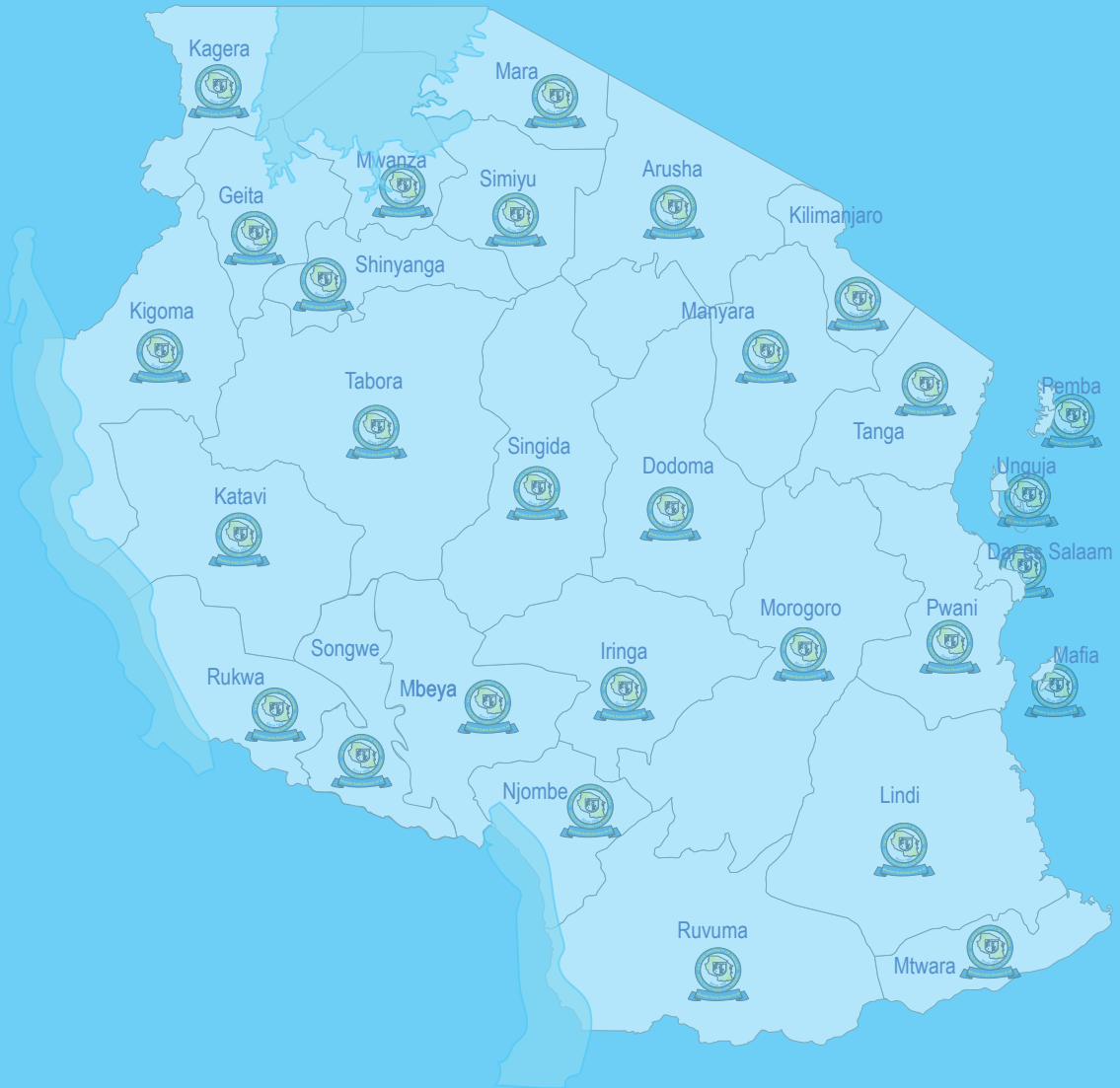
At the end of the 2022/23 the OUT Council approved the new Rolling Strategic Plan for the period from 2023/24 to 2025/26. The main strategic focus of the new RSP is to improve governance, human resource performance and capabilities, consolidate blended mode of teaching and learning, increase enrolment, strengthen research and dissemination, improve consultancy services, strengthen the management of financial resources, rebrand the university and its services, enhance internal and external communications, and improve on cross cutting issues such as HIV/AIDs, non-communicable diseases, gender balance, sign language, environmental protection and sports/games.

As reported in the previous Annual Activities report, (2021/22) the total revenue collection from student fees and other sources was Tsh. 14,829,799,526.92. During the 2022/23 academic/financial year, the total revenue was Tsh 16,017,049,530/=, representing only 8% increase over the previous year. In the previous year, only 117 students were provided support by the Higher Education Students Loans Board (HESLB), compared to 197 students in 2022/23. The support provided amounts to Tsh 114,478,810 as Tuition fees and 25,400,000 as books and stationery paid directly to students. This figure is still too low compared to support being provided to other universities. We shall continue to negotiate with the Higher Education Students Loans Board (HESLB) to increase the number of OUT students who access its loans.

OUT continues to improve the seniority of its academic staff. During 2022/23, the number of Professors increased from two to four, while Associate professors increased from 5 to 9. We also witnessed five promotions from Lecturer to Senior Lecturer. The university continues to provide research opportunities, post-doctoral attachments and sabbatical leaves to its staff, to give them opportunities for publishing in scholarly and reputable journals while at the same time, meeting requirements for promotion to senior ranks.

We are hopeful that the University shall consolidate the gains made during the 2022/23 financial year, while improving performance in the coming year. We appeal to all our stakeholders is to continue supporting the university so that it realises its vision and mission in the near future. We appreciate greatly the support provided by our government through the Ministry of Education, Science and Technology. We look forward to consistent expansion of the university activities, as envisaged in its strategic objectives.

Prof Elifas Tozo Bisanda
VICE CHANCELLOR



MEMBERS OF THE UNIVERSITY COUNCIL AND THE OUT MANAGEMENT



THE OPEN UNIVERSITY COUNCIL 2022/23



Prof. Joseph Kuzilwa
Chairman



Prof. Sylvia Temu
Vice Chairperson



Prof. Elifas T. Bisanda
Vice Chancellor



CPA Mercy Silla
Member



Mr. Said Khamis Faki
Member



Prof. Cuthbert
Kimambo
Member



Prof. Modest
D. Varisanga
Member



Prof. Ndellio
A. Urjo
Member



Ms. Gisela
Mugumira
Member



Ms. Nelly G. Moshi
Secretary



Dr. Helen B. Kiunsi
Member



Mr. Salatiel Chaula
Member



Ms. Rehema Sanga
Member



Mr. Felix Lugeiyamu
Member



Prof. Alex B. Makulilo
Acting DVC RS-LT (Ex-Officio)



Prof. Deus N. Nagaruko
DVC ARC (Ex-Officio)



Prof. George S. Oreku
DVC PFA (Ex-Officio)

MEMBERS OF THE OUT MANAGEMENT



Prof. Elifas Bisanda
Vice Chancellor



Prof. George Oreku
DVC-PFA



Prof. Deus Ngaruko
DVC-ARC



Prof. Alex Makulilo
DVC-LT&RS



Dr. Dunlop Ochieng
Dean-FASS



Dr. Joseph Magali
Dean-FBM



Dr. Theresia Shavega
Dean-FED



Dr. Rindstone Ezekiel
Dean-FLW



Dr. Matobola Mihale
Dean-FSTES



Ms. Nelly Moshi
STC/HLU



Prof. Magreth Bushesha
DPS



Prof. Paul Wilfred
DES



Dr. Helen Kiunsi
DUGS



Dr. Jacob Mwalongo
DICE



Mr. Benjamin Bussu
DPD



Dr. Edefonce Nfuka
DCS



Dr. Daphina Mabagala
DQA



Dr. Catherine Mkude
DIEMT



Mr. Zakaria Rwejuna
DSS



Dr. Albert Mema
MVO



Dr. Lilian Isone
DLS



Mr. Francis Badundwa
DHRM



Dr. Mohamed Omary
DCM



Mr. Daudi Sospeter
HPMU



Mr. Azimio Taluka
DFA



Dr. Antipas Massawe
CIA



Mr. Richard Laizer
CIGU



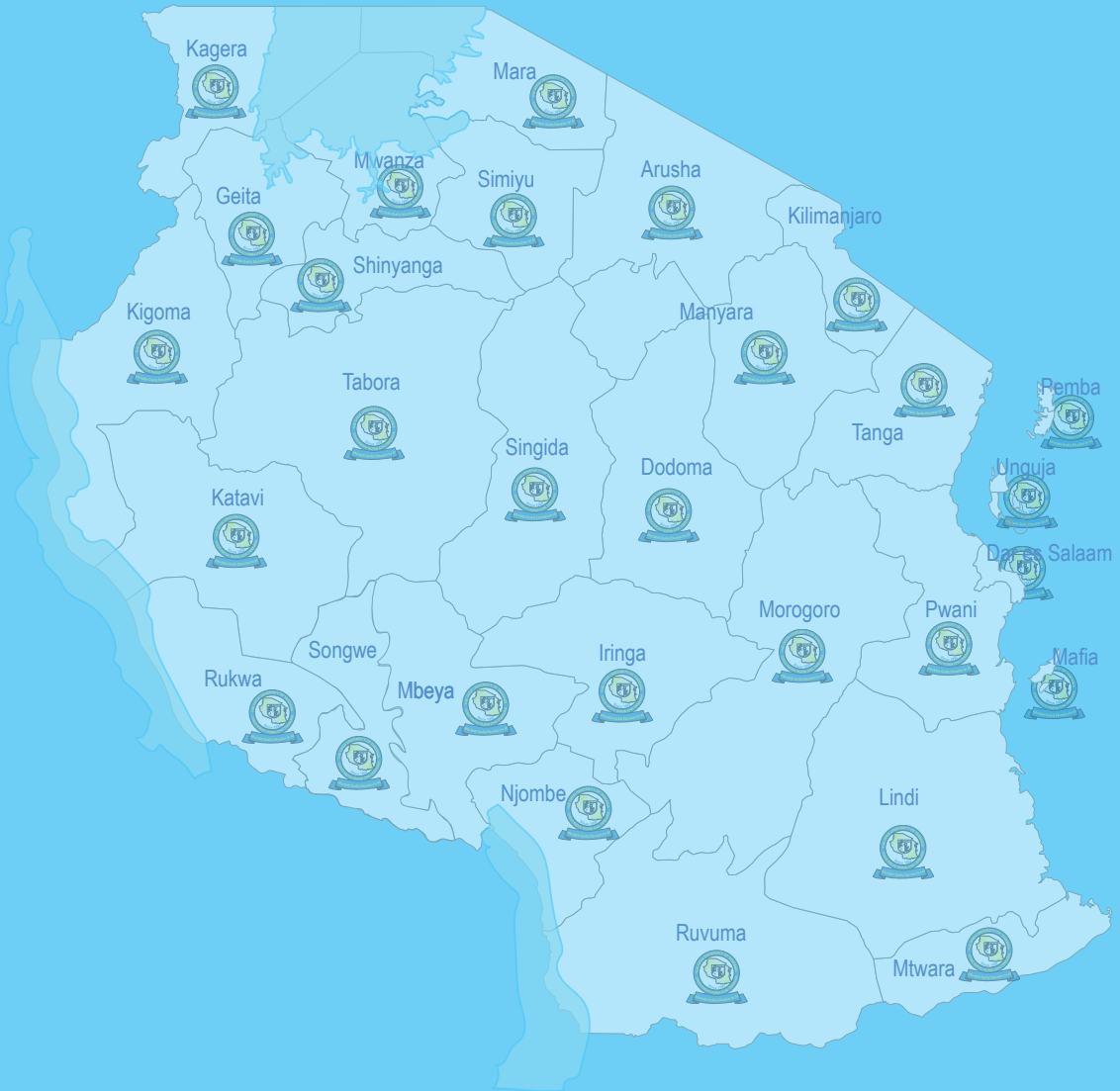
Dr. Harrieth Mtae
DRPI



Dr. Maulid J. Maulid
DLIA



Mr. Rojamilia Julius
Ag. TO



ABOUT THE OPEN UNIVERSITY OF TANZANIA



ABOUT THE UNIVERSITY

Introduction

The Open University of Tanzania (OUT) is a fully-fledged accredited public university mandated to conduct various academic programs leading to certificates, diplomas, undergraduate and postgraduate qualifications through blended learning modes (distance, online, and face-to-face). It is the largest higher learning institution in Tanzania in terms of coverage.

Establishment of The Open University of Tanzania

The OUT became a body corporate by an Act of Parliament No. 17 of 14th December 1992. It became operational on 18th March 1993 upon publication in the Government Notice No. 55 of 19th February 1993. The commencement of the activities of the OUT was marked by the unveiling of a plaque by His Excellency Frederico Mayor, the Director General of UNESCO on 26th July 1993. The founder Chancellor, Honourable Dr. John S. Malecela, was officially installed as the first Chancellor of the OUT on the 19th of January 1994 and held the position until December 2012 when Hon. Dr. Asha-Rose Migiro was appointed to succeed him till May 2016. On May 25th, 2016, the retired Prime Minister of the 4th phase Government of Tanzania, Hon. Mizengo Kayanza Peter Pinda, was appointed as the third Chancellor of the OUT.

The University started its operations from temporary premises at the National Correspondence Institute (NCI) [presently Headquarters of the Institute of Adult Education (IAE)] along Bibi Titi Street in Dar es Salaam. On 18th May 1994, the University moved to rented premises in the Tanzania Industrial and Research Development Organization (TIRDO) located in Msasani, Dar es Salaam. In the same year, the University enrolled its maiden cohort of 766 students in the Faculties of Arts and Social Sciences (FASS) and Education (FED). Apart from FASS and FED, subsequent cohorts were also enrolled in new Faculties, Institutes, and Directorates namely Faculty of Science, Technology and Environmental Studies (FSTES) in 1995, Faculty of Law (FLW) in 1996, Faculty of Business Management (FBM) in 2002, Institute of Continuing Education (ICE) in 1996, Institute of Educational Technology (IET) presently the Institute of Educational and Management Technologies (IEMT) in 1998 and the Directorate of Research and Postgraduate Studies (DRPS) in 2001.

The University has thirteen directorates namely Undergraduate Studies (DUGS), Research, Publications and Innovation (DRPI), Postgraduates Studies (DPGS), Directorate of Teaching and Examination Services (DTLES), Quality Assurance (DQA), Library Services (DLS), Planning and Development (DPD), African Council on Distance Education - Technical Committee on Collaboration (ACDE-TCC), Director of Internationalization and Convocation Unit (DICU), Finance and Accounting (DFA), Human Resources Management and Administration (DHRMA), and Communications and Marketing (DCM).

After almost seven years of operating from the rented premises, the University moved to its own buildings along Kawawa Road in Kinondoni, Dar es Salaam. The five three-story buildings were formerly owned by the National Bank of Commerce (NBC) and they were purchased by the Government in 2001. In 2005, the Parliament passed the Universities Act No. 7 which required all universities in the country to prepare and submit for approval by the Government's respective Charters and Rules. The OUT Charter and Rules was approved by the Council on 28th July 2006 at its 52nd Meeting. Subsequently, the OUT Charter and Rules were signed by the President of the United Republic of Tanzania (URT), His Excellency Dr. Jakaya Mrisho Kikwete, on 28th March 2007, who thereafter, presented the Charter and Rules to the OUT Chancellor on 5th March 2008.

The Uniqueness of the Open University of Tanzania

The OUT is uniquely positioned as Tanzania's only public university operating outside the national borders having attracted students from the East African Community (EAC) and Southern Africa Development Community (SADC) Regions as well as beyond. It has coordination centres in Kenya (2), Namibia (1), Uganda (1), Ghana (1), Zambia (1), and Malawi (1). The OUT has enrolled students





from more than 40 countries worldwide. Most of its local and international students are now accessing their learning materials from the university's online e-learning management information system.

The university has 31 regional centres in Tanzania. The University also has collaborative centres outside the country in Kenya, Namibia, Rwanda, Uganda, Zambia, Ethiopia, and Ghana. On top of that, The university operates examination centres in 42 districts namely, Mpwapwa, Korogwe, Mwangi, Karatu, Mbulu, Masasi, Tukuyu, Chato, Ngara, Kasulu, Kibondo, Makete, Mafinga, Mbinga, Lushoto, Karagwe, Ukerewe, Nzega, Kyela, Ifakara, Urambo, Nkasi, Hanang, Kondo, Longido, Tunduru, Kahama, Kiteto, Inyonga, Kilwa, Ludewa, Ikwiriri, Mafia, Loliondo, Serengeti, Malinyi, Mbambabay, Handeni, Magu, Misungwi, Maswa, and Nyang'wale districts.

The OUT was established specifically to reduce the social demand for higher education and training, increase substantially human resources output from training institutions, make education available to more people than before, and fill the gaps left by the conventional universities in Tanzania (Kuhanga, 1990). The University, therefore, is not meant for any special group rather it is meant for all. The OUT intends to reach those who cannot access higher education through the conventional system. It is the only university in Tanzania that is mandated to tap students from various backgrounds and operate an open admission policy. According to this policy, the OUT enrolment was expected to be higher than in any other university in Tanzania. According to Kuhanga (1990) by 1989 there were 400,000 primary school leavers while the entire higher education system could absorb only 10% of the leavers.

This means 360,000 of the leavers were left out of the higher education system. Cumulatively those who have been left out by the traditional convention higher learning education system since 1989 could read at 9,360,000 by 2020. Approximately, therefore, at that time, the catchment of the OUT enrolment was at 10 million people (Kuhanga, 1990).

Given this backdrop, one may note that the university still has a long way to go to meet the desired objective. Enrolment, for example, is still significantly low; as of May 2020, the number of registered students was 65,534, making only about 0.7% of the total catchment of the OUT admission. Therefore, there is still a huge population that is yet to be tapped by the University, this may partly be due to the existing admission pathways and structures. The current foundation program initially meant to bridge the gap excludes a large segment of Tanzanians from accessing further education. It is high time that the University designs pathways that will enlarge the admission door. There is a need for example to create pathways that will uplift people who need O'Level secondary education qualifications to qualify for further education. One way of reaching such people can be establishing training and examination centers throughout the country to prepare them for O'Level examinations. The OUT needs to work closely with other stakeholders, including the National Accreditation Council for Technical and Vocational Education of Tanzania (NACTVET), the National Examination Council of Tanzania (NECTA), the Tanzania Education Authority (TEA), and Institute of Adult Education (IAE), to create the best pathways for the majority of Tanzanians to access higher education.

Corporate Statements

Vision

To be a leading open and online university in knowledge creation and application.

Mission

To persistently provide relevant quality, flexible, accessible, and affordable open online education, research and services to the community for socio-economic development of Tanzania and the rest of the world.

Guiding Plan Theme

Affordable quality education for all with a commitment to a flexible and affordable education, quality outputs, integrity, and pursuit of enhanced national and international contribution and recognition.



Core Norms and Values

In fulfilling its mission and pursuing its vision, the OUT shall be guided by the following core norms and values:

- Transparency
- Confidentiality
- Trustworthiness
- Integrity
- Academic excellence
- Academic freedom
- Research relevance
- Efficiency
- Professionalism
- Accountability
- Gender equality
- Teamwork and collegiality
- Financial sustainability

Core Functions

Teaching and Learning

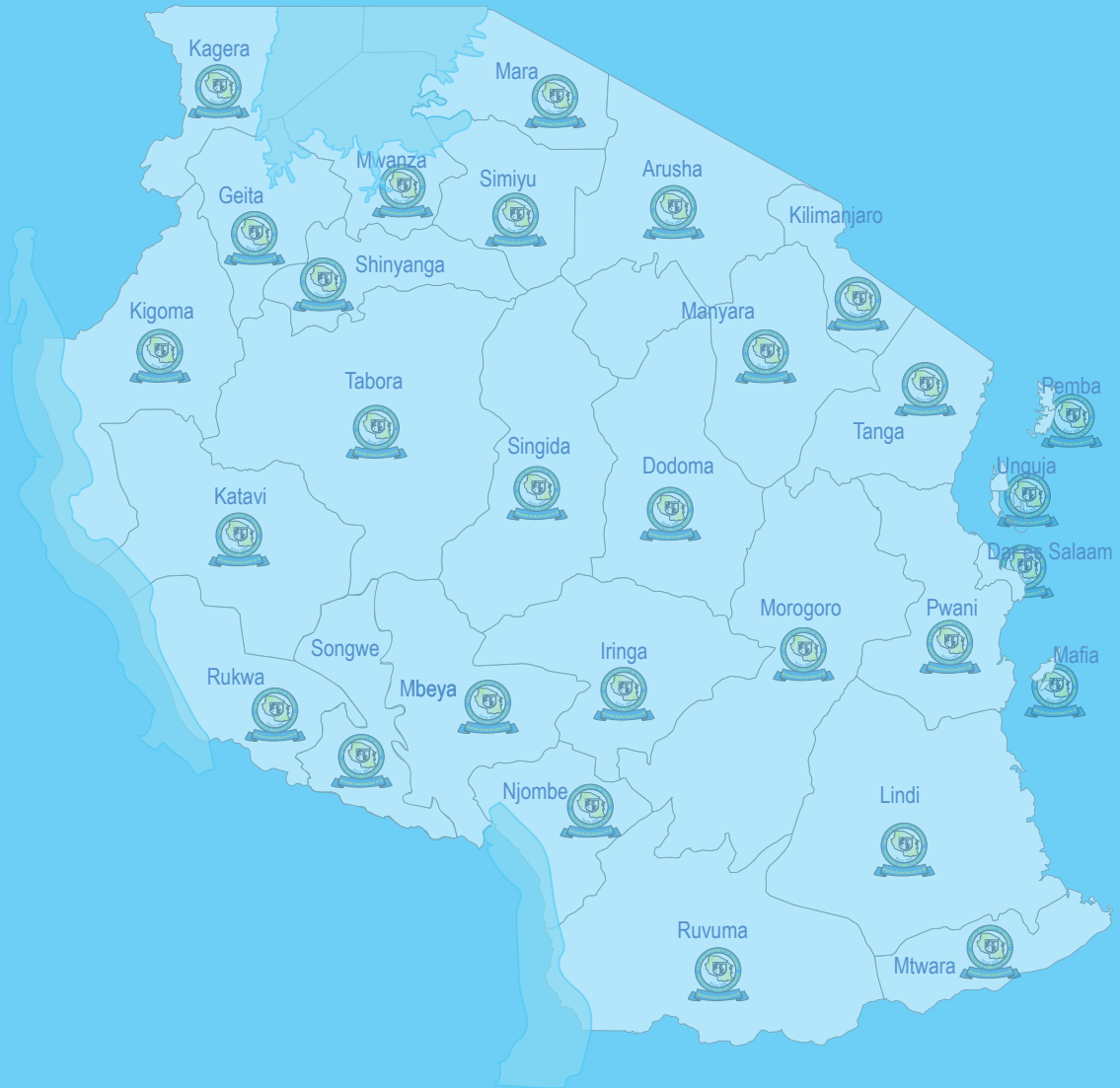
The OUT offers affordable, innovative, relevant, and quality degrees and non-degree programs. In addition, the university provides an enabling environment for integrated continuous learning and entrepreneurship for its students and members of staff.

Research and Innovation

The university is committed to the creation of new knowledge and skills through its research and innovation activities.

Consultancy and Community Services

Consultancy and community services are integrated within the OUT core functions. In addition, the university participates in various community programs, activities, and services as part of its Corporate Social Responsibility (CSR).



KEY EVENTS OF THE YEAR

2022/23



KEY EVENTS OF THE YEAR 2022/23

Tanzania's Ambassador invites the OUT to Malawi

Tanzania's High Commissioner to Malawi, Ambassador Humphrey Polepole, invited the Open University of Tanzania to Malawi to explore the potential of establishing Kiswahili programs in Malawi.

"Malawi is introducing Kiswahili in her education system, where it will be taught at primary, secondary and university levels. I urge you to grab this opportunity because through your Open and Oline Learning Mode you are in a better position to quickly act," Said Ambassador Polepole.

He added his office was ready to work with the OUT. Polepole, reminded the OUT Management that the African Union (AU) Heads of State endorsed Kiswahili as the union's official language at Lusaka in Zambia. The university therefore should serve this opportunity fast.

The Dean of the Faculty of Arts and Social Sciences, Dr. Dunlop Ochieng, congratulated the Ambassador for his commitment to engage the university in teaching Kiswahili in Malawi. Dr. Ochieng, the university was willing and committed to launch Kiswahili programs in Malawi noting that there was no way the university could let go of the opportunity. Polepole, informed the University of the need for Kiswahili teaching in Malawi during his visit to the OUT's headquarters in Kinondoni, Dar es Salaam September 14, 2022.

Kassile: Broaden your knowledge on Quality Assurance issues

The Director of Accreditation of the Tanzania Commission of Universities (TCU), Dr. Telemu Kassile, Said Quality Control is the core responsibility of any staff and challenged the Open University of Tanzania (OUT) staff to broaden their knowledge and capacity of quality control issues. He was speaking at the capacity-building workshop for OUT Heads of Departments, at the university's headquarters in Kinondoni Dar es Salaam.

"Head of Departments, you are a meagre segment of the entire population of the university, staff, therefore, I hope you will share with other members of your departments the knowledge that we are going to share in this workshop," said Dr. Telemu.

During the workshop, the Director of Curriculum Development and Evaluation of the National Council for Vocational Education and Training (NACTVET), Dr. Anastellah Sigwejo, who was also, one of the facilitators, pointed out that one of the objectives of the workshop was to bridge the relationship between NACTVET and OUT. She added that the workshop also aimed at highlighting core curriculum development standards in order to address challenges and deficiencies pertaining to curriculum development. On the other hand, the OUT's Director of Quality Control, Dr. Daphina Mabagala, said the University had started to experience promising success in the area of quality control because the matter has begun to be understood as a sole responsibility and role of every staff member. The quality control capacity-building workshop for the Heads of Departments of the OUT was conducted on September 15, 2022, at the OUT's headquarters in Kinondoni Dar es Salaam.

TUQAF- From Strength to Strength

The new Chairman of the Tanzania University Quality Assurance Forum (TUQAF), has pledged his commitment to publicizing and taking TUQAF to greater heights.

Prof. Justin Urassa of Sokoine University was elected the TUQAF Chairman in an election that was conducted at the headquarters of the Open University of Tanzania (OUT) in Kinondoni, Dar es Salaam from September 19 to 23, 2022.

"Since you have trusted us, we are going to organize ourselves so that we can bring TUQAF to a level where it will become popular. We will work hard and surely, we will not let neither you nor the higher education sector or the entire country down," said Prof. Urassa.

The Director of Quality Assurance of the OUT, Dr. Daphina Mabagala, who was elected Secretary General, said their responsibilities require high commitment. She added that apart from conducting elections, their sixth meeting aimed at reminding TUQAF members from various higher education universities of their important responsibilities as quality assurance officers.





Dr. Mabagala also said the OUT was experiencing results in the area of quality control because the matter was not understood as the responsibility and role of every staff member. TUQAF is a platform created by Quality Assurance Officers from Universities in Tanzania to deal with the challenges that revolve around the Quality Assurance systems in universities..

Prof. Bisanda Wants Curricula Reviewed for Economic Transformation

The Vice Chancellor of the Open University of Tanzania, Prof. Elifas Bisanda want all curricula being reviewed under the support of the Higher Education for Economic Transformation (HEET) project to focus on supporting economic transformation among learners and the country at large. Prof. Bisanda was speaking at a staff meeting on October 11, 2022, at the OUT Headquarters Kinondoni in Dar es Salaam, where he urged the OUT staff to offer quality services to all students and customers with care, kindness and high integrity so that the university does not lose a single student due to poor customer care.

“Our university is different from conventional universities because our students are not confined in one place. Hence everyone can come in at their own time and convenience to demand services. Likewise, our teaching system differs from those of conventional universities, consequently, they need our close orientation and guidance to familiarize themselves with our system of teaching and learning. Let us do our best to address and channel their requests accordingly with kindness and love,” said Prof. Bisanda.



Heads and Directors of various departments of the Open University of Tanzania (OUT) in a capacity-building workshop to create awareness and familiarize themselves with the HEET project held on July 12, 2022 at the OUT Headquarters, Kinondoni in Dar es Salaam.

Dr. Mpango: Produce Skilled Self-Employable Graduates

The Vice President of the United Republic of Tanzania, Dr. Philip Mpango, on November 24, 2022, called on varsities to keep pace with the rapidly changing technology and nation by producing graduates with self-employment skills.

He said it was essential to provide a quality education that empowers graduates with employability skills, innovative ideas, and abilities to seize emerging opportunities and contribute to building the nation's economy. He stressed that good education was imperative for Tanzania to become a fully fledged industrialized middle-income economy country.

“The government has continued to invest in higher, technical and vocational education by strengthening infrastructures, increasing budget annually and improving educational policies continuously.” Said Hon. Dr. Mpango.

Hon. Dr. Mpango directed the Ministry of Education, Science and Technology to ensure all Regional Centres of the OUT in the country are connected to the national fibre optic cable to optimize the use of ICTs and cut down its operational costs.

On the other hand, the Minister of Education, Science and Technology, Prof. Adolf Mkenda, reaffirmed the government's recognition of the OUT's contribution to higher education. He added that to show its support and commitment to the OUT, the government through Higher Education for Economic Reform (HEET) project has allocated a lucrative financial package.

Part of the HEET project funds will be spent on sponsoring masters and doctoral studies of OUT staff, constructing laboratories in seven zones of Njombe, Arusha, Dodoma, Mwanza, Kigoma, Mtwara and Coast region for scientific experiments and research studies.

Prof. Mkenda added that the government has also disbursed more than TSh1.8 billion to OUT for construction of five Regional Centres in Geita, Kigoma, Lindi, Simiyu and Manyara regions where previously leased buildings were used.

The Chairman of the Council of the OUT, Prof. Joseph Kuzilwa, asserted that ICT is one of the major pillars facilitating online transaction of distance education. Following the current high internet subscription fees, he pleaded with the government to develop internet subscription cost-effective policy that will relieve OUT students from the sky-high internet prices.

The Vice Chancellor of the Open University of Tanzania, Prof. Elifas Bisanda, informed the Vice President and the Minister of Education, Science and Technology about the university's initiative on supporting the government's green agenda by making April 1 university's environment day. He added that every year on that date various environmental improvement activities including trees planting are undertaken in all OUT's Regional Centres country wide.

During the 41st graduation ceremony, a staggering of 4124 graduates were awarded various degrees including Masters and Doctorates. Where the females were 1834 (45%) whereby 68 international students from Kenya, Uganda, Rwanda, Burundi, Ghana, Malawi, Zambia, Congo, Libya, Namibia and Ethiopia graduated.

The Vice President Challenged The OUT Management

The Vice President of the United Republic of Tanzania, Dr. Philip Mpango, challenged the Management of the Open University of Tanzania (OUT) to ensure no Tanzanian misses out on the golden opportunity to advance academically.

"The university offers many Tanzanians the most convenient opportunity for upgrading themselves academically, including government leaders and public servants at all levels. Due to this unique



The Vice President of the United Republic of Tanzania, Dr. Phillip Isdor Mpango, listens to Dr. Noorali Jiwaji, an Astrophysicist from the Open University of Tanzania on the rubrics of the Kilimanjaro Telescope Project, which the university is co hosting with NASA and TANAPA during his visit on November 24, 2022 at Kinondoni Headquarters, Dar es Salaam.



feature, the government will continue to improve the university's infrastructure as well as teaching and learning facilities to enhance the quality of its services. The government anticipate that its support in the long run will enable OUT to produce graduates with high labour market value who can withstand the current cut throat competition and aggressively create self-employment opportunities for themselves and others." Said Dr. Mpango.

Dr. Mpango, visited the OUT headquarters at Kinondoni in Dar es Salaam on December 12, 2022 in honour of the promise he made as the Guest of Honour at the OUT's 41st Graduation Ceremony on November 24, 2022 at Furahisha Stadium in Mwanza.

Also, Dr. Mpango, directed the Ministry of Education, Science, and Technology to hastens process of purchasing the buildings at Kinondoni Biafra for the OUT by clearing the remaining payment balance. In the recent past the property belonged to the owner of the then '*Biafra High School*'. Prior to the buy-sell deal agreement, the owner was leasing the property to the OUT for at least 20 years.

On behalf of the OUT Community, the Chairman of the Council of the OUT, Prof. Joseph Kuzilwa expressed gratitude to the Vice President for making time to visit the OUT in spite of his tight schedule and for his sound advice and compassionate guidance towards the improvement of the university.

OUT's Move to Streamline Its Curricula

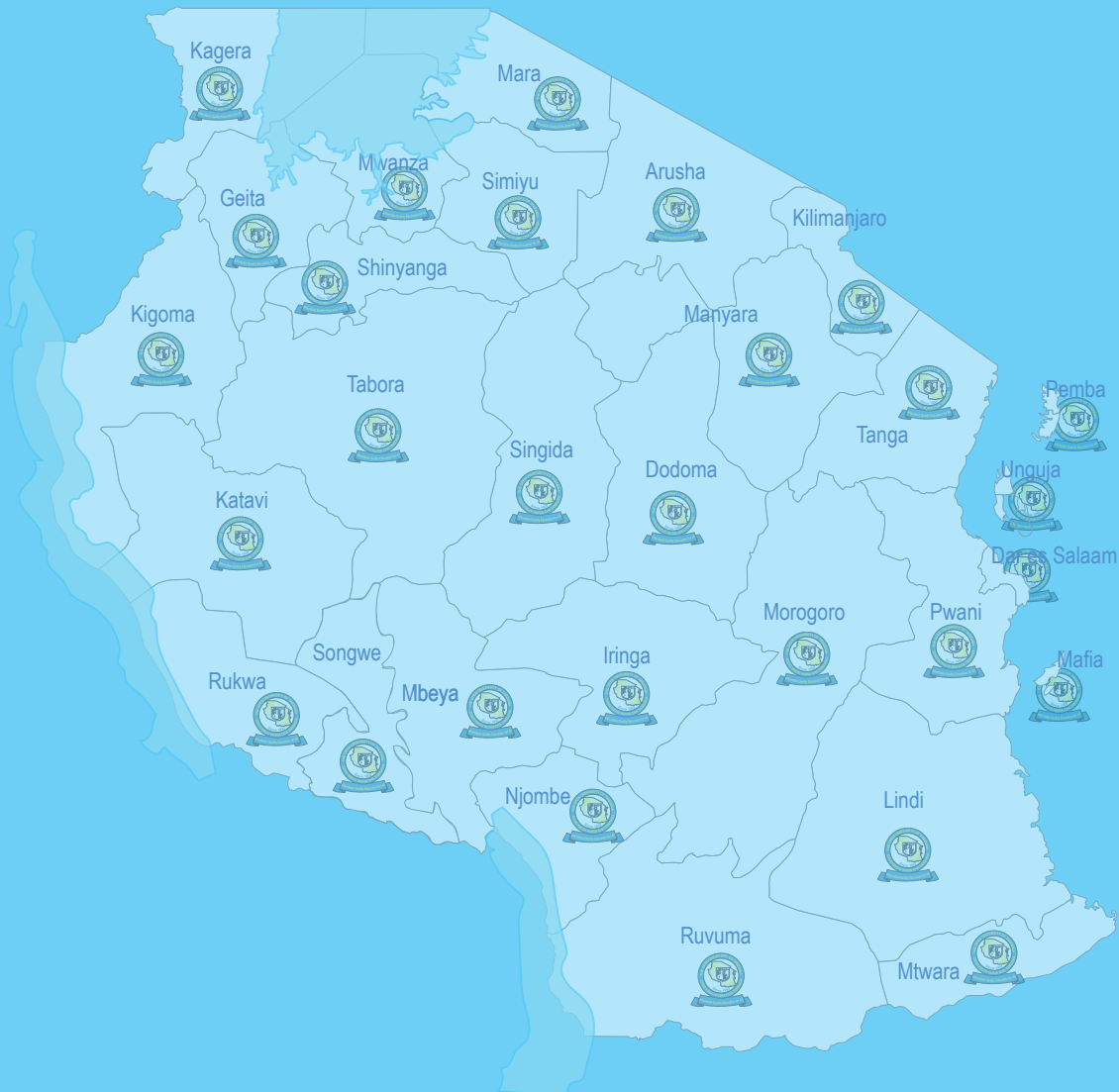
The Deputy Vice Chancellor - Academics, Research and Consultancy, Prof. Deus Ngaruko, told academics the university was currently streamlining all its degrees, masters and doctoral curricula in response to the evolving social economic needs, national aspirations, labour market forces and professional needs.

Prof. Ngaruko, spoke February 2, 2023 during the preliminary opening of tracer studies at the university's headquarters in Kinondoni, Dar es Salaam. "...about 75 curricula will be reviewed under the auspices of the Ministry of Education, Science and Technology through the Higher Education Economic Transformation (HEET) project. We have gone through a series of trainings offered by HEET project experts about curricula review." Said Prof. Ngaruko.

Prof. Ngaruko highlighted several benefits that the university will get from the review process including the acclimatization of the labour market, mainstreaming of entrepreneurship courses in the curricula and introducing new courses in new curricula.



The Vice Chancellor of the Open University of Tanzania, Prof. Elifas T. Bisanda, presents a copy of the OUT's New Rolling Strategic Plan 2023/24 to 2025/26 to the Chairman of the Council, Prof. Joseph Kuzilwa, after its inauguration on June 23, 2023, at the OUT Dodoma Regional Centre as other OUT executives, Prof. Deus Ngaruko, the Deputy Vice Chancellor Academic, Research and Consultancy (left), Prof. George Oreku, the Deputy Vice Chancellor Planning, Finance and Administration (right) and the RSP team members look on.



ACHIEVEMENTS AND CHALLENGES DURING THE YEAR 2022/23





ACHIEVEMENTS AND CHALLENGES DURING THE YEAR 2022/23

The Directorate of Undergraduate Studies

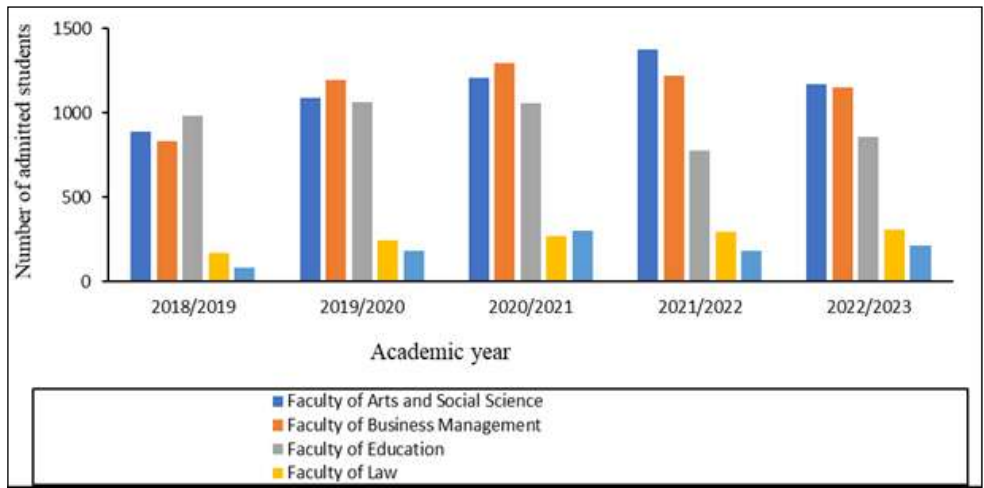
The University admitted new students for undergraduate studies and also registered continuing students. In the year 2022/2023, A total of 14,429 students were admitted to pursue undergraduate studies. Students admitted in the first year to pursue bachelor degrees were 6,351 out of whom 2,170 were female. Non-degree admitted students were 7,144 of whom 2,760 were female. This admission increased by 22.6 %from last year's admission which was 11,765. In the reporting year, 13,495 out of 14,429 admitted students, reported and were registered for various programmes, making a 93.5%. The total number of active undergraduate students enrolled into various degrees and non-degree programmes at OUT has steadily increased over the year whereby 19,193 were registered.

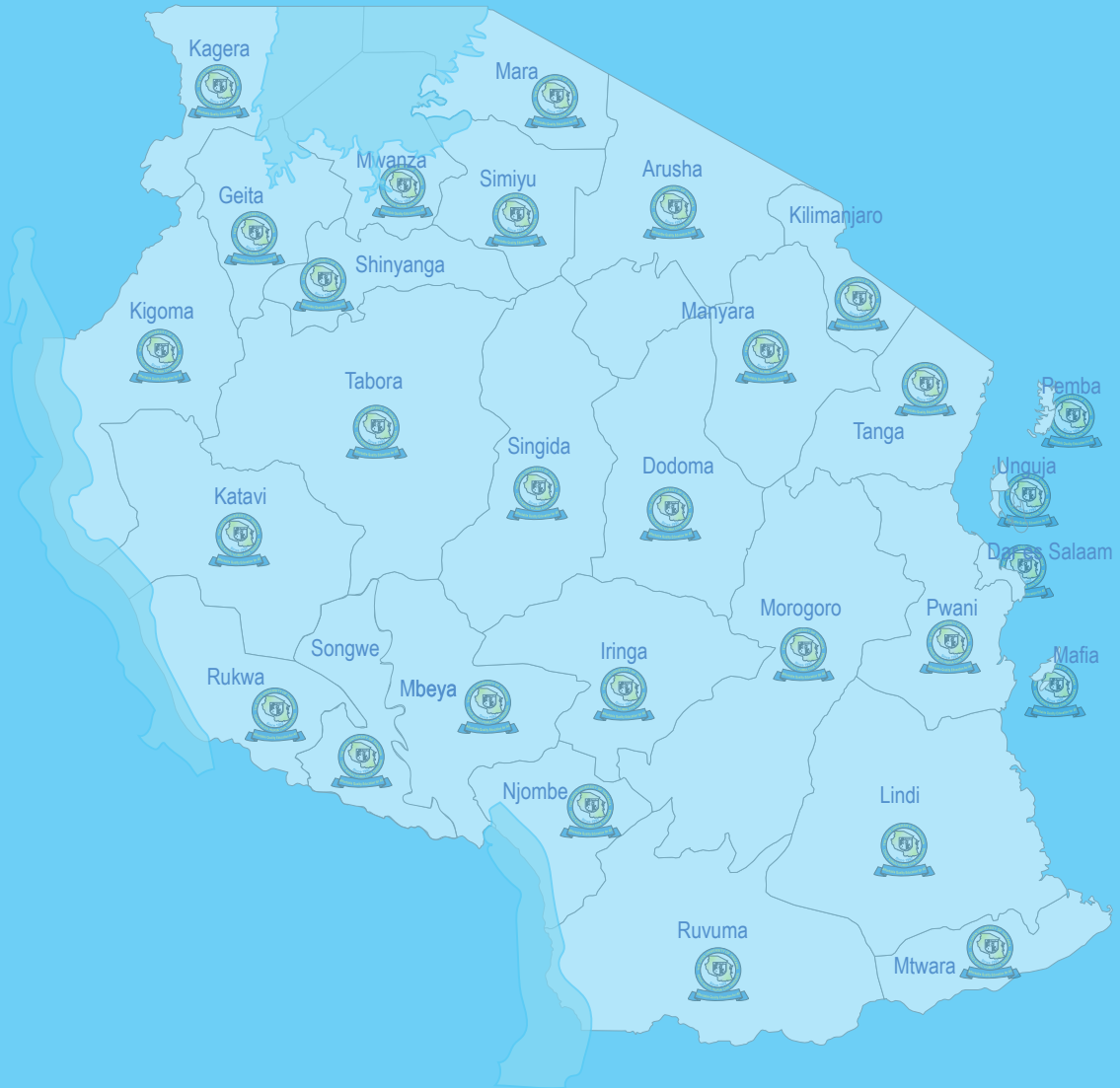
The Directorate of Postgraduate Studies

In the year 2022/2023 the Directorate of Postgraduate Studies admitted 3,954 students into various postgraduate programs. Out of these 249 were admitted into PhD programs, 3,110 into master's programs, and 595 into Postgraduate Diploma. Gender-wise, males were 2,687 and females were 1,267. The Faculty of Arts and Social Sciences had the highest number of admissions with a total of 1,168 admitted students while the Faculty of Science, Technology and Environmental Studies had the lowest number of admissions with a total of 217. Admission trends for the past five years presented in Figure 1. One may note a slight decreasing trend from years 2021/2022 and 2022/2023, this may be associated with two facts, one being that in year 2020/2021 the directorate worked hard to clear all admission backlogs hence the spike in number of admitted students in that particular year. Likewise, the directorate continued to clear backlogs in year 2021/2022. In the year 2022/2023, the directorate had no backlogs hence the number that seem to be a bit lower compared to the past two years.

To further improve admissions, different strategies have been put in place to attain this goal, one being to increase marketing of programmes and continue with receiving and processing applications and releasing names of selected applicants in three application windows per year. This gives ample time for admission officers to process all received applications for approval by the relevant organ. There are higher prospects for increasing admissions in the coming years due to improved admission systems.

Figure 1: Admission trend for the past five academic years per faculty





MAJOR COUNCIL RESOLUTIONS FROM JULY 2022 TO JUNE 2023





MAJOR COUNCIL RESOLUTIONS FROM JULY 2022 TO JUNE 2023

113th COUNCIL MEETING OF 03/10/2022

1. The Council received the proposed Guidelines for postgraduate change of programme and approving the payment of TZS 30,000 for programme changing procedures to cover operational costs.
2. The Council temporarily approved the proposal for the OUT to invest 51% of the shares for the OUT - Security Company so that it goes to the Treasury Registrar to invest the Government money in the University Company.
3. The Council approved the promotion of two (2) Academicians due to Publications.
 - i). Dr. Mohammed Msoroka, from Lecturer to Senior Lecturer.
 - ii). Dr. Coletha Ngirwa, from Lecturer to Senior Lecturer.

114th COUNCIL MEETING OF 18/11/2022

1. The Council approved the proposal to award an honorary degree to the Honorable President Samia Suluhu Hassan, considering her contribution to the economic development of the community. The Council also voted and approved the proposal by 98%.
2. The Council approved the proposal to award Mr. Philip Daniel Kamunga an honorary degree for distinguished service and great contribution to the development of knowledge.
3. The Council approved the *Quality Assurance Policy and Operation Procedures (2022)*.
4. The Council approved the appointment of the following OUT leaders;
 - i) Prof. Paul Wilfred Ngure as a Director of Teaching, Learning and Examination Services
 - ii). Dr. Harieth Mtae as a Director of Research, Publications and Innovations.

115th COUNCIL MEETING OF 31/03/2023

1. The Council approved re-establishment of the application fee, TZS 10,000/=.
2. The Council approved the OUT Consultancy Policy and its Operating Procedures.
3. The Council approved the proposal for the Ruvuma Region to host the 42nd OUT Graduation ceremony.
4. The Council approved amendments to the Annual Procurement Plan previously approved by the Council, from TZS 12,217,681,140.63 to 19,889,929,516.86. This increase is by 62.8%.
5. The Council approved the OUT Budget for the year 2023/24.
6. The Council approved the extension of the employment contract for Dr. Antipas Massawe, Chief Internal Auditor, for a period of two years from 06.12.2023 to 05.12.2025.
7. The Council approved the promotion of the following academic staff;
 - i). Prof. George Oreku from Associate Professor to Professor
 - ii). Prof. Deus Ngaruko from Associate Professor to Professor
 - iii). Dr. Emmanuel Mhache from Senior Lecturer to Associate Professor
 - iv). Dr. Mihale Matobola from Senior Lecturer to Associate Professor
 - v). Dr. Omary Mohamed Maguo from Lecturer to Senior Lecturer.

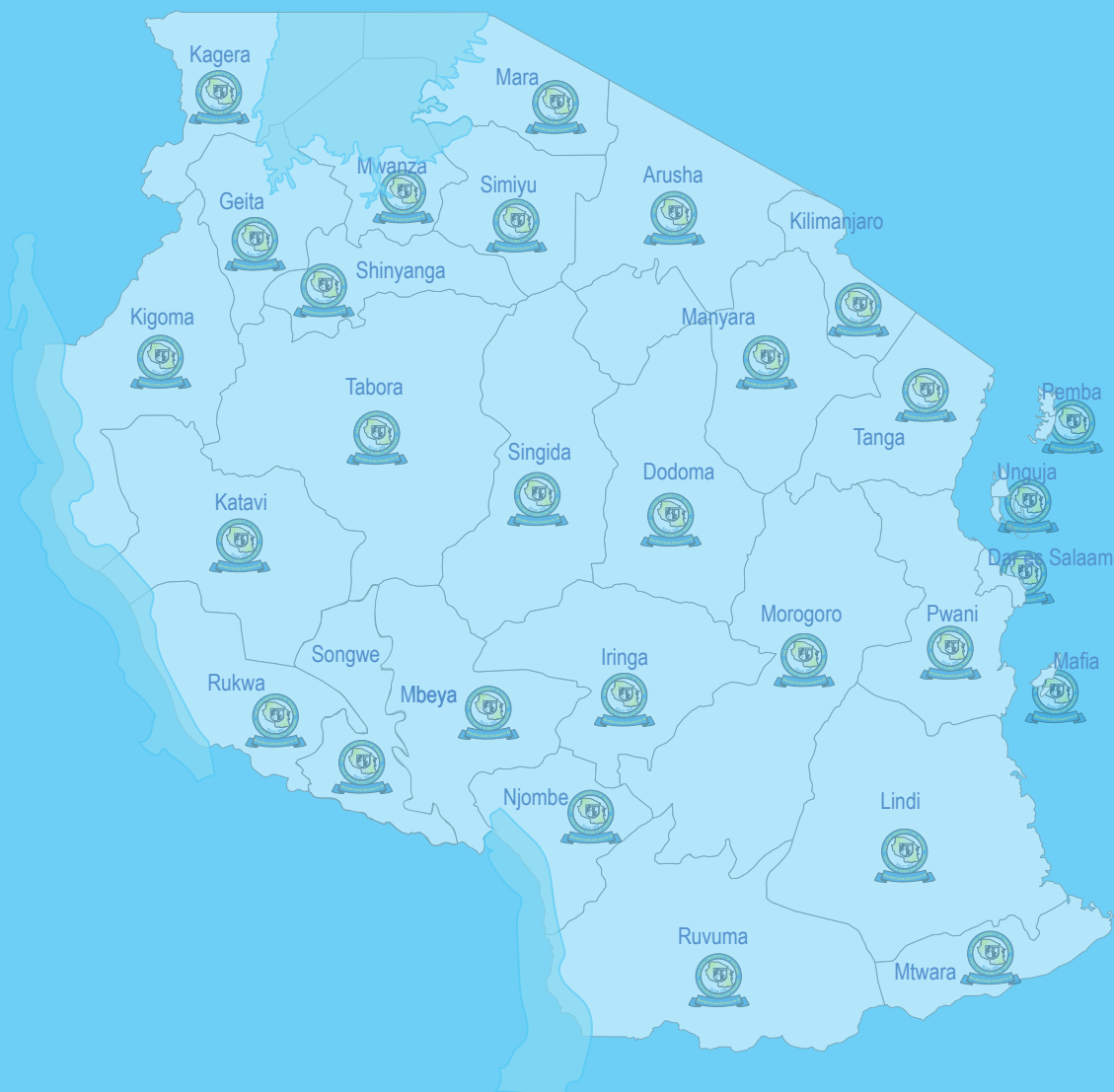
116th COUNCIL MEETING OF 23/06/2023

1. Council approved the Annual Procurement Plan for the financial year 2023/24 with a total of Sh. 13,057,577,481.42.
2. Council approved the OUT Rolling Strategic Plan (RSP), 2023/24 - 2025/26
3. The Council approved the Human Resources Management Policy with its Operational Procedures.
4. The Council approved the appointment of Dr. Catherine Mkude as a Director of the Institute of Educational and Management Technologies for the second term.
5. The Council approved the appointment of the following staff as Directors of OUT Regional Centres;
 - i). Mr. Ahmed Mussa (Manyara) for the second term.
 - ii). Ms. Hafidha Amran Khatibu (Tanga) for the second term.

- iii). Dr. Nasra Habibu Ally (Iringa) for the second term.
- iv). Dr. Msafiri Njoroge Ngajeni (Mtwara) for the second term.
- v). Dr. Josephat Saria (Coast) for the second term.
- vi). Mr. Medard A. Rembesha (Kagera) for the second term.
- vii). Mr. Mwanongwa Lusekelo Kajigili (Songwe) for the second term.
- viii). Mrs. Caroline N. Mugolozzi (Tabora) for the first term.

6. The Council approved Academic Promotions for the following staff;
- i). Dr. Joseph Magali from Senior Lecturer to Associate Professor.
 - ii). Dr. Francis Shayo from Lecturer to Senior Lecturer.
 - iii). Dr. Daphina Mabagala from Lecturer to Senior Lecturer.





ACTIVITIES AND ACHIEVEMENTS IN FACULTIES



ACTIVITIES AND ACHIEVEMENTS IN FACULTIES

This section amplifies activities and achievements in Faculties, Institutes, Directories, Centres and Units in the financial year 2022/23



The Faculty of Arts and Social Sciences (FASS)

The Faculty of Arts and Social Sciences (FASS) conducted several key activities and recorded major milestones in the financial year 2022/23. They include holding key faculty meetings; Faculty board, non-board and Faculty staff Review Committee meetings. From these meetings, three staff were promoted to different positions. There are

- Professor Deus Ngaruko - from Associate Professor to Full professor
- Prof. Emmanuel Mhache - from Senior Lecturer to Associate professor
- Dr. Mohamed Maguo - from lecturer to Senior Lecturer

Appointment of Faculty Leaders

The faculty received new Heads of the departments after adopting the new university organization structure. The new heads of the Departments included Dr. Jacob Lisakafu (PSPAHP), Dr. Dunlop Ochieng (LLS), Dr. Henry Mambo (MLS), Dr. Halima Kilungu (GTH), Dr. Mariana Makuu (SOSW) and Dr. Emmanuel Nyankweli (ECED). In July 2022, the faculty also welcomed the new dean Dr. Dunlop Ochieng, in place of dean Dr. Felician Mutasa, whose tenure finished. Before his appointment, Dr. Ochieng was the head of the Department of Linguistics and Literary Studies. Dr. Zelda Elisifa replaced Dr. Ochieng as head of the Department of Language and Linguistic Studies (LLS). There were no changes to the faculty examination officers Mr. Alexander Ndibalema and Mr. Vincent Mpepo. The faculty also appointed Dr. Ladislaus Batinoluho as the Postgraduate Coordinator, Dr. Thereza Mugobi as the Coordinator of Consultancy and Community Outreach, Ms. Celia Muyinga as Coordinator of Quality Assurance and Mr. Manning Yusuph, the Faculty Planner.

FASS taught and assessed its students through Moodle Platform and core courses by Moodle platform and Zoom platform from 27th December 2022 to April 2023. The faculty completed all six lectures required for each core course on Moodle and even conducted extra lectures via Zoom for specific courses. It also assessed its students both online and through supervised tests and examinations.

In the academic year 2022/2023, FASS conducted a few face-to-face orientations through Zoom and continued to fulfil its teaching obligations to postgraduate students through the Moodle platform and Zoom. Students in the proposal stage were supervised and engaged in seminars. Moreover, FASS submitted 252 dissertations and theses for examination and conducted field practice for the academic year 2021/2022 in July through August.

In the 41st Graduation of The Open University of Tanzania in November 2022, FASS presented 503 students for graduation from different academic programs. Table 1 Presents the summary of FASS graduates in the 41st Graduation Ceremony.

Table 1: Statistics of FASS graduates 2022/2023

Program	Males	Females	Total
Certificates	13	15	28
Bachelors	198	138	336
Masters	84	43	127
PhD	11	1	12
Total	306	197	503

Programme review

In the academic year 2022/2023, FASS enhanced on academic program review exercises to meet socio-economic dynamism in the society and standards set by regulatory bodies such as the Tanzania Commission for Universities (TCU) and NACTEVET. FASS also conducted tracer studies for the 21 programs and the situational analysis for the three new programs.



Research and publication

In the year 2022/2023 FASS staff reported publishing different documents which are research and non-research based. All publications counted to 56 items between July 2022 and June 2023.

The faculty took several initiatives to spread Kiswahili language outside the borders of Tanzania in the regular year. In July 2022, the OUT delegation visited International Swahili Day in Burundi. In this visitation, the delegation displayed the OUT capacity to enable Burundians to use Swahili in different fields. A similar visit was done in Malawi in November 2022. In Malawi, The OUT is still teaching Basic Swahili classes through online mode.

There has also been collaborative research between FASS and UNESCO Chair at the Swiss Distance University of Applied Sciences (FFHS) and The Open University of Tanzania, where the parties have engaged in a Delphi study on the "Impact of Technology-Based Learning at The Open University of Tanzania and prospects to adopt personalized and adaptive learning technologies".

Moreover, FASS has engaged in the employability project with the Commonwealth of Learning, whereas the latter has been training OUT staff (The Department of Linguistics) on how to review programs to foster the employability of graduates from the programmes.

Faculty of Business Management

The Faculty of Business Management (FBM) recorded significant achievements including successfully registering 2,542 students across its various programs for the academic year 2022-2023, and went on to publish 10 papers in its *Pan African Journal of Business and Management*. Furthermore, 651 students from the faculty graduated in the 41st Graduation held in Mwanza.

PAJBM Annual Report for the academic year 2022/2023

The faculty also published its flag bearer journal, *The Pan African Journal of Business and Management* in which 10 papers were published in Volume 6 Issue 1, June 2023. The Faculty also conducted two consultancies from eight consultancy bids developed and submitted.

Successful Consultancy

1. Training on quantitative and qualitative research methods for PCCB Staff.
2. Training on a feasibility study for NSSF investment department staff

Short Courses

The faculty conducted three short courses on

1. Amos/SPSS training on data analysis to OUT Staff and Students.
2. NVIVO & Research publication training to OUT Staff and Students, and
3. HR and leadership training for HR Managers

And conducted community services to advice cooperatives and SACCOS clients in Mwanza and Simiyu regions, advice on Business management, consumption arrangement and budgeting recommendations to the Tanzanian community was given through ITV, Capital radio, TBC, Channel 10 and Voice of America by FBM staff. Spiritual Awareness for Marketers at Buyegi Ventures Ltd (Buyegi Mineral Water) and Customer Service Excellence: Organizational Spirituality Perspectives for Public Procurement Regulatory Authority (PPRA)

Faculty of Education (FED)

In the year 2022/23, the Faculty of Education expanded its programs, uploaded most of its programmes in the MOODLE platform, and engaged in research, and community service. The Faculty developed seven new programs across different departments as indicated below.

1. Programmes waiting for TCU accreditation:
 - Bachelor of Education in Primary Teacher Education
2. Programmes accredited by TCU but have insufficient staff to teach:
 - Master education in Special and Inclusive Education (MED SIE)

- Bachelor of Education in Early Childhood Care and Education BED (ECCE)
- 3. Programmes approved and on offer
 - Postgraduate Diploma in Technical and Vocational Education and Training
- 4. Programmes under development
 - Master of Education in Instructional Design & Technology (MED IDT)
 - Doctor of Education by course work
 - Master of Education in Teacher Education (MED -TE)

Faculty members developed research proposals and were working on the projects titled: Empowering Teachers and Health Care Workers in Providing Sexual and Reproductive Health Education; Team members from the Open university of Tanzania were; Dr. Janeth Kigobe, Dr. Winfrida Malingumu, Prof. Elinami Swai and Dr. Theresia Shavega. Eight journals articles were also published by Faculty staff in various journals.

The Faculty registered 1,652 students in the academic year 2022/23 across its four departments. The table below shows the distribution of admission accross departments.

Table 2: Student Registration for the 2022/23 Academic Year by Programmes

S/N	Department	Programme	Registered Students
1	Department of Education Policy Planning and Management	1. Bachelor of Education in Policy and Management (BED PM)	697
		2. Master of Education in Administration Policy Planning (MED APPS)	302
		3. Master of Education in Quality Management (MED QM)	95
2	Department of Curriculum and Instruction	1. Bachelor of Education Teacher Educator (BED TE)	70
		2. Master of Education in Curriculum Design and Development	36
3	Department of Psychology and Special Education	1. Bachelor of Education in Special Education (BED SE)	206
		2. Diploma in Early Childhood Education (DECE)	119
		3. Certificate in Early Childhood Education (CECE)	55
4	Department of Education Foundation Adult and Distance Education	1. Bachelor of Education Adult Education	46
		2. Master of Education in Open and Distance Education (MED ODL)	8

Source: DES Office, OUT

The Faculty successfully organized an International Conference titled, The 1st International Conference on Making sense of Education Systems for Sustainable Development. It was held on the 27th to 29th September 2023 at Mwalimu Julius Nyerere Leadership (MJNLS) – Kibaha.

Faculty of Science, Technology and Environmental Studies (FSTES)

The Faculty of Science, Tehcnology and Environmental Studies (FSTES) has three departments namely Biological and Food Sciences (BFS), Mathematics and Information and Communication Technology (MICT), and Physical and Environmental Sciences (PES).

Key Achievements

The faculty also published 10, research papers in different journal articles. The faculty recorded several achievements in the financial year 2022/23. They included developing; OUT practical manuals for Food and Nutrition. Science practicals for all programs in the department were done successfully. Food and Nutrition practicals were successfully conducted at Kinondoni Regional Centre at the OUT-Science Laboratories for the first time as our newly employed laboratory scientists participated fully in the practical session. Field attachments for B.Sc. Food, Nutrition and Dietetics were also successfully



done after shifting the field attachment from September to April as was colliding with the Sept/October University examination season.

A total number of 65 students graduated in the 42nd OUT graduation ceremony (Table 1)

Table 1: Number of graduates per program

S/N	Program Name	Number of Graduands
1	B.Sc. Food, Nutrition & Dietetics	24
2	Bachelor of Science	5
3	B.Sc. with Education	36
	Total	65

In the Department of Mathematics and ICT, the following achievements were reached: The department conducted the first Face-to-Face BSC ICT and DM Face-to-Face sessions from December 2023 to January 2024 in seven centres conducted Zoom Teaching for MSC Computer Science and IT management, and conducted Zoom lectures and Moodle Coursework Assessments in all courses. Furthermore, the department marked all examination papers offered by the university, moderating and recording the scores; and solved the challenges of students' missing scores and together with DTLES's office connected with missing marks in students' SARIS accounts. The department also processed graduands for the 42st Graduation as depicted in the table below where 95 graduands were processed.

Table 2: The number of MICT students during the OUT 42nd graduation

S/N	Programme	Number of Graduands
1	Master of Science in Computer Science	1
2	Bachelor of Science in Information and Communication Technology	27
3	Bachelor of Science in Data Management	06
4	Diploma in Computer Science	27
5	Certificate in Computing and Information & Communication Technology	29
	Total	89

Similarly, the department achieved the following in the year 2022/2023:

- i) The department conducted face-to-face for MES students.
- ii) The department conducted online teaching (KA 1- KA6) through Zoom to all students
- iii) The department conducted panel marking of all examination sessions (Ma/June, September, Jan/February and April examination sessions) including internal and external moderation of the examination results.
- iv) The department has conducted postgraduate seminar presentations of all students who have fulfilled the requirements for seminar presentations.
- v) The Department Processed for 42nd Graduation as shown in Table 3.

Table 3: The number of PES students during in the OUT 42nd graduation

S/N	Academic Programme	Number of Graduands
1	Master of Environmental Studies	8
2	Bachelor of Science	5
3	Bachelor of Science with Education	36
4	Bachelor of Science in Environmental Studies	22
5	Bachelor of Science in Energy Resources	4
	Total	75

Institute of Continuing Education (ICE)

The Institute of Continuing Education (ICE) recorded significant progress in the financial year 2022/23 in various areas as indicated below:

- i) Reviewed the foundation program questions data bank and submitted it to DTLES.
- ii) The Institute managed to conduct foundation Face-to-face sessions in January 2023 in all regional centres.
- iii) The Institute managed and continued to conduct the Zoom online lectures and Moodle Coursework Assessments in all courses.
- iv) The institute managed to conduct DPTE Face-to-Face and Teaching Practice successfully in the last academic year.
- v) The Institute marked all examination papers offered by the university, moderating and recording the scores; and the challenges of students' missing scores.
- vi) Teaching and Examination Questions databank– Online teaching to all students was done as scheduled and construction of questions for all courses without 180 ODEX questions in the databank was initiated.
- vii) The Institute Reviewed the DPTE Program for accreditation- A review of the DPTE program's assessment criteria, principles, and enabling and sub-enabling learning outcomes has been done.
- viii) The institute managed to start and continue with the foundation programme for science female students sponsored by the Ministry under the HEET Project.
- ix) The Institute Processed 1702 graduands for the 42nd Graduation as indicated in the table below.

S/N	Programme	Number of Graduands
1	Ordinary Diploma in Primary Teacher Education (DPTE)	544
2	Diploma in Commonwealth Youth Programme in Youth in Development Work (CYP)	123
3	Diploma in Library Information Studies (DLIS)	13
4	Certificate in Youth Work (CYW)	60
5	Certificate in Library and Information Studies (CLIS)	12
6	Certificate in Foundation Programme	950
	Total	1702

Procurement Management Unit

The Procurement Management Unit recorded significant satisfaction after earning the procedures, processes and documentation for procurement and contracting were in line with the provisions of the PPA, 2011 and its Regulations 2013, amended, 2016 as well as Guidelines and the Standard Documents prepared by PPRA in the financial year 2022/23. The PMU ventured to ensure the approved Budget of TSHS 39,975,728,655.00, implemented accordingly. The summary of the approved budget is presented in Table 1 below:

Table 1: OUT approved Budget for the year 2022/2023

Description	Amount in TShs
Development	1,361,000,000.00
PE	19,272,534,232.00
OC	-
Income from Own Sources	19,342,194,423.00
Total	39,975,728,655.00



The **Annual Procurement Plan** for the year 2022/2023 amounted to **Tshs. 19,889,929,516.86**. The method used mainly to implement this plan depend on the volume of procurement, as per PPRA, 2011 and its Regulations, 2013, amendment, 2016. In this time most of the OUT expenditure was

Table 2: Expenditure Done During 2022/2023

No	Category	Amounts (TShs)
1	Goods	3,294,666,415.90
2	Consultancy Services	1,184,905,540.00
3	Non-Consultancy	1,472,460,635.88
4	Works in Progress	10,241,962,500.00
	Total	16,193,995,091.78

Table 3: Expenditure in Procurement

Description	Amount in Tshs
Development	11,377,868,040.00
PE	NILL
OC	NILL
Income from Own Sources	4,816,127,051.78
Total	16,193,995,091.78

The total procurement volume categorized in terms of source of expenditure

Table 4: Volume of Procurement (Tender) VERSUS Volume of Procurement (Value).

Category of procurement	Volume of procurement (tenders)		Volume of procurement (value)	
	Number	Proportion	Value	Proportion
Goods	23	50 %	3,294,666,415.90	20.3%
Works	Work on progress		10,241,962,500.00	63.2
Consultancy	1	2.17%	1,184,905,540.00	7.3%
Non-Consultancy	22	47.83	1,472,460,635.88	9.2%
Total	46	100%	16,193,995,091.78	100%

Method of Procurement Used.

The PMU employed several methods of procurement. The most procurement methods using LPOs valued at TZS 4,479,571,955.90 (or 27.66 % of the total value): Contract valued at 1,472,460,635.88 (9.09 % of total Value) and Work in Progress total value of 10,241. This is summarized in **Table 5** below:

Table 5: Proportion of Methods of Procurement in the sample

Types of procurement	Sample size by number		Sample size by value	
	Number	Proportion	Value	Proportion
LPOs	24	52.17 %	4,479,571,955.90	27.66%
CONTRACT	22	47.43 %	1,472,460,635.88	9.09%
WORK IN PROGRESS	-	-	10,241,962,500.00	63.25%
Total	46	100%	16,193,995,091.78	100%

Performance Measure and Score from Summarized PPA, 2011 and Its Reg. 2013, Reg. Amended 2016. The following is the summary of score distribution from performance measure and score from (Annex 03)

	MAX. SCORE	ACTUAL SCORE
1. Institutional Performance	10%	9.8%
2. APP	10%	7.0%
3. Tender Process	20%	18.2%
4. Contract Implementation	40%	36.0%
5. Record Keeping	10%	8.0%
6. Implem. of systems TANEPS	10%	7.0%
7. Handling of complaints	-	-
Overall score on Compliance and Performance Indicator	100%	86%

Score is 86% SATISFACTORY PERFORMANCE (Good)

Procurement Saving

By implementing the plan effectively in the financial year 2022/2023 The Open University of Tanzania managed to save Tsh. 1,110,371,262.74. This is depicted in the table below:

Table 6: Savings with Exclusion of Work in Progress

SAVINGS		
Goods Estimated Value	Goods Actual Value	Savings on Goods
4,102,739,907.24	3,294,666,415.90	808,073,491.34
Consultancy Estimated Value (Excluding W.I.P)	Consultancy Actual Value	Savings On Consultancy
65,000,000.00	49,000,000.00	16,000,000.00
Non-Consultancy Estimated Value	Non-Consultancy Actual Value	Savings on Non Consultancy
1,758,758,407.28	1,472,460,635.88	286,297,771.40
TOTAL SAVINGS		1,110,371,262.74

Non-implemented activities

In the financial year 2022/2023 The Open University of Tanzania observed several procurement activities not being implemented due to several reasons that amounted to TShs. **3,695,934,425.08** as indicated in Table 7.

Table 7: Non-implemented Procurement Value

Non-Implemented Procurement Value	
Estimated Budget Value	19,889,929,516.86
Actual Used	16,193,995,091.78
Procurement Not Executed	3,695,934,425.08

Chief Internal Auditor

The Chief Internal Auditor (CIA) recorded significant achievement in the financial year 2022/23 as indicated below:

Table 8: Planned versus actual implementation

Planned Audit Activities for the year 2021/22	Status of implementation (%)	Remarks
11	10 (91%)	One unattended audit was due to delays of HEET project implementation.



Table 9: Status of Internal Auditor Recommendations' Implementation

Status	No. of recommendations	%
Implemented	6	21
Under implementation	22	79
Total	28	100

The unit managed to execute 10 audit assignments out of 11 planned and approved by the Audit Committee. An unaccomplished audit was the HEET project which will be done in the coming year 2023/24. We issued 26 audit recommendations during the year 2022/23. The OUT management has been implementing audit recommendations on a slow pace due to a particular lack of funds and others need external support. The unit recommended to the management to prioritize on implementation of the recommendations with scarce resources available while looking for external resources. The challenge of staff shortage has received attention by the management where two junior staff are awaited from the President's Office Public Service Recruitment Secretariat. In addition, the unit is currently looking for internal transfers of senior staff from other institutions to fill the vacant posts of senior and principal internal auditors at the University. Lastly, the unit is striving to develop its staff to gain current knowledge in the profession to cope with challenges and changes in the business environment to add value in the University.

Directorate of Consultancy Services (DCS)

The Directorate of Consultancy Services (DCS) was formed in 2022 aiming to streamline, oversee and efficiently coordinate consultancy and outreach services work on behalf of the University and in collaboration with the Open University Consultancy Bureau (OCB), a university company on consultancy matters achievements encountered challenges and suggest the way forward.

The directorate's achievements were mainly based on the establishment of its governance mechanisms based on the aim that established it. They include the development of Consultancy Services Structures, Policies, Guidelines, and Tools. The directorate includes two units: a consultancy and outreach services unit (COSU) and capacity building unit (CBU) as well the operational committees. These are the Consultancy Services Technical Committee (CSTC) and a senate reporting steering committee and the Consultancy Steering Committee (CSC).

Furthermore, the directorate developed consultancy services policy and procedures. Developed and implemented consultancy services guidelines featuring:

- a. Professional short course training guideline
- b. Community outreach services guideline
- c. Converting student research reports into consultancy opportunities guideline and developed and implemented consultancy services monitoring and evaluation tools

The DCS also developed 30 short courses in the areas of Monitoring and Evaluation, HRM, Project Management, Communication and Customer Care, Research and Data Analysis ICTs.

Directorate of Research Publication and Innovation

The Directorate of Research Publication and Innovation (DRPI). In the 2020/21 academic year the Directorate conducted the following activities. Notably, in conjunction with COSTECH, it developed the research Chair guideline, which have since been uploaded to the OUT website. The objective of the research chair guidelines at the Open University of Tanzania (OUT) is to provide an overarching guide that sets requirements for the establishment and management of Research Chairs. The research chair guidelines are a broad framework for all academic units at the OUT that will host and support research chairs. The research chair guidelines intend to promote, coordinate, and complement research interventions to address challenges, inform decision-making, and contribute to the well-being and prosperity of the Tanzanian population.

The 2nd International Conference of Astrotourism

The 2nd International Conference on Astro-tourism: Promoting Tanzania Destination through Astro-tourism and Cultural Heritage, was held on June 29th, 2023 in Mbeya Region. Where over 100

people participated in the conference (physically and online). Apart from Tanzania, the rest were from Kenya, Ethiopia, Rwanda, Libya, and South Africa. In total, 27 scientific papers were presented at the conference. The conference was prepared in collaboration with the Ngorongoro Conservation Area Authority (NCAA).



The Mbeya District Commissioner, Hon. Beno Malisa (centre seated), poses for a group photo with the Vice Chancellor of the Open University of Tanzania (OUT), Prof. Elifas Bisanda, Senior Assistant Commissioner of the Ngorongoro Conservation Area Authority (NCAA), Eng. Joshua Mwamkunda (left), Director of Research, Publication and Innovation of the Open University of Tanzania and Member of the Board of the NCAA, Dr. Harrieth Mtae (far right) and Senior Antiquity Officer from the NCAA, Eng. Anthony Mwijage (far left) and other participants at the 2nd International Astro-Tourism Conference, jointly organized by the OUT and NCAA on June 29, 2023, at the GR Comfort Hotel in Mbeya

On the sidelines of the conference The Kimondo Half Marathon (21 km, 10km and 5 km) attracted over 200 runners from all over Tanzania. The start point of the marathon was at Vwawa Township and the endpoint (finish) was at the Mbozi meteorite site. OUT was fully involved in preparations and participation at this event in collaboration with Ngorongoro Conservation Area Authority (NCAA).

The directorate conducted training on the Management of Intellectual Property which was facilitated and jointly financed by The Tanzania Commission for Science and Technology (COSTECH) and partly by OUT. A total of 15 staff participated as representatives of faculties and directorates.

During the workshop, participants were imparted with skills and knowledge in the following areas:

- a) Intellectual Property (IP) and Intellectual Property Rights (IPRs)
- b) Overview of Innovation Management and Product Development
- c) Establishment of innovation intermediary
- d) Overview of Patent Documentation and Information Searching.
- e) Overview of Institutional IP Policy

Apart from the above-outlined learning outcomes, the exercise of identifying potential IP assets at the university was initiated. Each participant was required to liaise with the respective faculty/directorate to compile a comprehensive list that included assets such as patents, copyrights, trademarks, industrial designs, and geographical indications.

Three teams from the OUT, which won top awards in the National Science and Technology Expo, MAKISATU in May 2022 made the following progress since then;

- All teams signed a 40 million grant contract with COSTECH in July 2022
- 1 team (Waste Compost) has received 2 instalments already. The grant has enabled the team to rent land around Kimara Butcher, and purchase equipment (machines and weighing beams). Currently, the team is constructing a processing space.
- 1 team (OREX) is set to receive the first instalment
- 1 team (Nutrition Biscuit) has received the first instalment and is now mobilizing implementation of planned activities.



Through the HEET project, the Open University of Tanzania (OUT) is establishing a research and innovation centre at Kibaha to be known The OUT Research and Innovation Centre (ORIC). The centre is being established to advance research and innovation activities that have the potential to bring economic transformation. A team of OUT experts has identified nine viable projects to kickstart the centre. The projects include 102-acre land preparation; science lab facilities; agri-tourism and hospitality facilities; accommodation facilities; camping space and facilities; physical education and sports facilities; food processing facility; bottled water facility; and a research model farm. Due to limitations of funds, the university has planned to start with three projects: 102-acre land preparation, a science lab; and a research model farm. In collaboration with relevant directorates, faculties, and the HEET team, DRPI developed a proposal to clear the land and establish the farm. The proposal will be presented to the Management team once completed. Below are some of the photos during ideation sessions.

A one-day HURIA Hub Ideation Workshop was conducted on 24th October 2022. This workshop intended to hear out innovative ideas from the OUT community members and help them develop or modify them and become independent business ventures to be hosted by the HURIA INNOVATION HUB. About 40 members of the OUT community attended the workshop, including; academic staff, administrative staff, undergraduate students, and postgraduate students as well as non-degree students.

The workshop was conducted both virtually and face-to-face to accommodate the whole university community. Seven Winners out of fourteen participants who pitched their ideas were selected by a team of judges from COSTECH led by Promise Mwakale (Partnership Lead Manager), Patience Abraham (Buni Hub manager), and Samson Shayo (Technology and Innovation Coordinator).

Participants with selected Innovation Ideas were mentored and guided to see their innovations into the next phases for future development and business startups. For product-ready innovations, they were nurtured towards market awareness and seen through the appropriate channels.

The OUT through COSTECH was invited to participate in the China-Africa Innovation Collaboration Network. Following a call for the China-Africa Youth Innovation and Entrepreneurship Competition, a team of OUT staff submitted their concept note which passed the preliminary selection and it was selected for the Semi-final competitions held on November 20-21, 2022. The OUT team was eliminated at this stage.

Three day training workshop was conducted at the OUT(HQ) from 7-9th Dec 2022 for the purpose of improving business ideas. The workshop was facilitated by experts from COSTECH/BUNI HUB and attended by 8 innovation teams from HURIA hub. The focus of the training was to strengthened capacity of teams to improve innovation ideas and pitching. Skills that were learned included the use of various tools and techniques such as 5 why root cause analysis, SWOT analysis, and VRIO (Valuable, Rare, Inimitable, Organization) analysis.

In Dec 2022, 16 online sessions were conducted through zoom for the purpose of further strengthening ideation skills. Experts from COSTECH/BUNI HUB facilitated these trainings. The focus of the trainings were to expose innovators to concepts of business ventures, identification of markets, business models and attracting investors.

The following teams participated;

- a) Irene – Mabaki Mali [recycling of waste tires to desk]
- b) Francis – Organic vitamin and trace mineral supplements
- c) Christian – Dried Mushrooms
- d) Dennis/ Felista – Crowdfunding
- e) Edson – Hamuyebe Bee Honey

A team of seven academic staff and 3 postgraduate students from the Open University of Tanzania led by the Deputy Vice-Chancellor Academic, Research and Consultancy and HEET Project Coordinator conducted a study tour to Mtwara Region from 4th to 6th April 2023. The goal of the tour was for the team especially students and supervisors to familiarize themselves on various cashew nuts and

cashew apple products including cashew apple wine and Ethanol production in Tanzania Agricultural Research Institute (TARI) and St. Benedict Center in Ndanda.

The OUT Publications Committee received 26 publications for verification and recommendations for promotion and processed.

Directorate of Planning and Development (DPD)

The Directorate of Planning and Development of The Open University of Tanzania (OUT) during the financial year 2022/23 accomplished several activities. The OUT was among the Public Universities in Tanzania that several funds through the Higher Education for Economic Transformation (HEET) Project. The University received USD 9 Million to accomplish the following activities.

- i) Construction of buildings, Seven Science laboratories in seven zones that are; Arusha, Coast, Kigoma, Morogoro, Mtwara, Mwanza and Njombe equipped with basic infrastructure.
 - ii) Upgrading Learning Resources and Equipment
 - iii) Updating curriculum and introducing innovative pedagogical methodologies
 - iv) Promoting applied research and innovation capacity
 - v) Building functional linkages with private sector/industry
 - vi) Developing online learning platform and digital technology applications
 - vii) Establishing state-of-the-art ICT infrastructure and equipment
 - viii) Promoting Self-generated Income
 - ix) Building capacity of academic staff and University Leadership.
- A. The University managed to acquire Title Deeds for five regional centres as shown below:
- i) Njombe Plot No. 2 Lunyawu (Sqm 41,874)
 - ii) Ruvuma Plot No. 30 Mfaranyaki Songea (Sqm 4,560),
 - iii) Kagera Plot No. (82 – 87) (Sqm 7,288).
 - iv) Katavi Plot. No. 485 Block FF -Ilembo Mpanda (Sqm 5,953)
 - v) Tanga Plot No. 323 Block N- Pongwe Pingoni. (Sqm 2,770)
- B. The University managed to acquire the Biafra Building where the Kinondoni Regional Centre is housed A total of Tshs. 2,450,000,000 was used to make the payment and now proceedings to accomplish the transfer of ownership are in the final stages.
- C. The OUT managed to complete the Review of the OUT Rolling Strategic Plan (RSP) for 2018/19 – 2022/23. The New RSP for 2023/24 – 2025/26 is in place now as it was inaugurated in June 2023 by the OUT Council held in Dodoma. The New RSP was submitted to the Presidents Office (Civil Services and Public Administration) for comments which have been incorporated.
- D. During the financial year 2022/23 the University through its tree planting campaign managed to plant 1,188 in nine centres namely; Coast (25), Iringa (113), Singida (30), Shinyanga (30), Mwanza (280), Arusha (220), Rukwa (400), Tabora(20) and Simiyu(70). Among the planted trees 1,075 are shed trees and 113 are fruit trees. Also the University planted 100 trees at an Orphanage centre in Iringa.
- E. Rehabilitation of Centres:
- (i) The University managed to use Tanzania shillings 117,836,000 to rehabilitate the Coordination Centre in Zanzibar and Tshs. 61,816,000 was used to rehabilitate The Kagera Regional Centre (Phase One) which included ceiling board, re-painting etc.

Communications and Marketing Unit

Various activities were carried out in the financial year 2022/23 to increase the visibility of the University to the public and to increase the number of admitted students. In so doing the University executed the activities that were carried out by the section which included:

- i) Updated Media Database;
- ii) Published Newsflash in each quarter;
- iii) Participated in 41 sessions in media talk shows on various TV and Radio shows under the





topics related to Open, Online and Distance learning. Coordinated media for university events such as orientation, graduation, convocation, alumni day, Council inaugurations and training, inaugurations of foundation program for girls, signing of MoU with various Institutions, HEET projects events, The first conference of Education at Kibaha, Kimondo conference in Mbeya, 4CL Stern events at Dodoma and Online and inauguration of Postgraduate Diploma in TVET.

- iv) Press Cutting on events of OUT from various newspapers and share the same to the general public through various social media. The newspapers include; Nipashe, Habari Leo, Daily News, Mwananchi, Uhuru, and The Guardian.
- v) Use of social media to advertise the University services, programs and teaching and learning systems. Social media platforms such as WhatsApp, Telegram, Twitter, Instagram, YouTube and blogs have been effectively used in publicising the University programs, services and events.

The unit also, assisted students in exam registration, students filling their application forms, following student's application on process, assisting students in field and TP preparations, reminding all students about paying tuition fees and registration deadline, attending to customers' enquiries, issuing students' payment receipts and assisted new students during the orientation and registration etc.

Furthermore, the unit during the financial year of 2022/2023 conducted different activities included visiting prospective customers in secondary schools, primary schools, teachers colleges, Tanzania Maritime, Tanzania Airport Authority, Tanzania Civil Aviation Authority, Tanzania Police Force, TRA offices, Immigration offices, Tanzania Prisons, municipal councils, regional commissioners' offices, district commissioners' offices, banks, private institutions, local markets, mosques and churches (200 Institutions were visited) across the country (Mainland and Zanzibar).

During the 2022/2023 financial year, the Communication and Marketing Unit conducted the following marketing campaigns:

- i) The unit also participated in the July 2022 TCU exhibitions at Mnazi Mmoja Dar es Salaam.
- ii) May 2023 NACTVET exhibitions in Arusha.
- iii) 2022 Adult Exhibitions Week at DUCE, Arusha and Mbeya regional centers participated in 2022 Nane Nane Exhibitions.
- iv) Zanzibar Coordination center participated in 2022 Elimu ya Juu Week in Zanzibar.
- v) Mara Regional center participated in 2022 Mara Day at Musoma
- vi) The unit also distributed brochures and fliers during different occasions such as graduation, convocation and alumni day.
- vii) Developed about 20 articles explaining the teaching and learning systems at the Open University of Tanzania. Developed about 10 poems that explain OUT programs, services and events.
- viii) Developing and disseminated art works and special cards as best wishes for various events and holidays.
- ix) Used of Social Media platforms: Facebook, You Tube, WhatsApp, Twitter and Instagram to Market the OUT programs, services and teaching and learning systems.

Quality Assurance Unit

Since its establishment in 2012, the Directorate of Quality Assurance (DQAC); now Quality Assurance Unit (QAU) has been mandated to ensure that all operations at the Open University of the Tanzania (OUT) are being undertaken to meet the required standards. In so doing the unit in the financial year 2022/23 recorded several including conducting monitoring and evaluation (M&E) of the 41st graduation ceremony which was held on 24th November 2022 at Furahisha Stadium, Mwanza and commended the OUT Management and the organizing committee for a very successful event. In this M&E, Quality assurance identified majors areas of success including timely provision of information about the graduation date, arrangement for hiring and collection of graduation gowns, suitability of the graduation event, sitting arrangement of the congregation, and accuracy of the information in the graduation booklet. In this report, the unit commended the graduation organizing committee.

Furthermore, the QAU conducted M&E of Teaching Practice (TP) held from from 20th February to 31st March 2023. The exercise involved visiting secondary schools and teachers' training colleges in twelve (12) regions. The Unit commended the Faculty of Education (FED) for a well-planned and improved TP, especially on microteaching and an increased number of supervisors. Generally, the

stakeholders were satisfied with the whole TP exercise. Later the QAU conducted M&E of online lectures through ZOOM and commended the DVC-Ac office, OUT lecturers, and IT staff for their teaching using online facilities. Some staff showed outstanding performance like attending sessions on time, being well prepared for lessons, and mastering and good presentation/delivery of the content.

The DQAC in collaboration with IEMT evaluated the usage of MOODLE in the teaching and learning process at OUT. The evaluation was done by sampling some course contents uploaded in the OUT-Learning Management System (OUT LeMS). The evaluation recorded various shortcomings in course contents and usage. The QAC proposed the introduction of monitoring of lecturers' participation in the teaching process. To achieve this, the unit advised all faculties to insist on the use of an online evaluation form for monitoring teaching effectiveness to be filled in by students.

The QAU conducted M&E of orientation sessions of the new academic year 2022/2023 held in November 2022 in OUT regional centres where over 400 OUT students from the sampled regional centres (Arusha, Coast, Dodoma, Ilala, Kilimanjaro, Kinondoni, Mwanza, Ruvuma, Shinyanga, and Singida) responded to a randomly distributed questionnaire. Generally, students were satisfied with how the orientation sessions were conducted.

The QAU also conducted an M&E of DPTE face-to-face sessions from 11th to 23rd December 2022. The evaluation used a questionnaire randomly administered to students who attended the sessions. A total of 320 students (both, first and second year) from five face-to-face centres responded to a questionnaire which intended to investigate the exercise adherence to the guidelines and requirements.

The unit monitored the Foundation Programme (OFP), which took place in two sessions, all between 16th and 27th January 2023. The evaluation involved centres, namely Arusha, Coast, Dodoma, Kinondoni, Morogoro, Mbeya, Mwanza, Tanga, and Zanzibar. A total of 198 OFP students and a considerable number of facilitators responded to randomly administered questionnaires. Generally, the results show that the majority of students were satisfied with the programme. Reasons for their satisfaction were mainly attributed to the availability and attendance of the lecturers to teach during the session and the availability (to some extent) of learning materials, It was observed that very few students attended this session. Further investigation realized that the low attendance rate was mostly attributed by the lack of enough/timely information and inappropriate timing of the session. Students requested the session to be conducted during holidays (preferably December) when the majority have time to attend.

The QA Unit was represented by two of its staff in the ACDE- Quality Assurance and Accreditation Agency (QAAA) workshop on "Leveraging the Quality of ODeL in Africa through Using the ACDE Quality Assurance Toolkit" which was held in Nairobi, Kenya. The workshop received representatives from various Universities in Africa and beyond. The training has empowered the QAU to equip and use the tool to assure quality of its programmes.

The QAU successfully collected, processed and analyzed data regarding students' admissions, graduates, research and consultancies, staffing and financial aspects for 2022/2023. The data were used to prepare the 2022/2023 Facts and Figures Handbook. The unit coordinated the preparation of self assessment report (SAR) for institution re-accreditation. This is the requirement from regulator that a University go for external evaluation for re-accreditation in every five years. The OUT is due for re-acrediation in June 2024 and the preparation of this document is supposed to be done six months before the time. The unit coordinated this activity and the document is to be submitted to TCU for review process.

Director of Internationalization and Convocation Unit

Several activities were conducted in the Internationalisation and Convocation Unit (DICU) in the academic year 2022/23. These were carried out by the Departments of International Students Office and that of the Links and Alumni. Activities carried out In 2022-2023 included the launch of Alumni Day, which was held on September 22, 2022 at the OUT Headquarters in Kinondoni, Dar es Salaam. More than 200 members participated physically while others from across the continent joined the event through live streaming.



The University participated in several activities to foster partnerships and engagements with various associations/institutions. These include:

- a) The University Team led by the Vice Chancellor Professor Elifas Bisanda on 8th November to 12th November 2022 visited Malawi following the invitation from His Excellency Ambassador Humphrey Polepole on opening up the opportunities available in Malawi. The University was accompanied by the Ministry of Education, Tanzania Institute of Education (TIE) and Baraza la Kiswahili Tanzania (BAKITA). The mission was to establish collaboration with Hebron University on Kiswahili language and other key aspects of bilateral relationship including mentoring the Government of Malawi on the establishment of their Open University. Several issues have been discussed in a technical committee with the Ministry of Education of Malawi and agreed to formulate a Team of four officials to enable a smooth take off for the implementation of the plans to establish the Open University of Malawi. Dr. Maulid from the Open University of Tanzania and Dr. Hilda from the Ministry of Education were appointed to form the team with Malawi counterpart and plan for the familiarization tour of Malawi Government officials to visit Tanzania and learn about our education system, quality assurance mechanisms and how the Open University of Tanzania was established. The logistical arrangements are still ongoing and in the course of time the team shall visit the Open University of Tanzania.
- b) The University hosted a delegation from Rudn University on 24th March 2023, one of the most prestigious Universities in Russia situated in the capital city (Moscow). The delegates consisted of Dr. Alexander Kotelnikov (Director Dept. of Mineral Developing and Oil and Gas Engineering), Mr. Anastasio Dranidins, (Vice International affairs), and Mr. Starlone Joseph (Tanzania Student President at Rudin University). while the team from OUT constituted of Dr. Hamis Kalegele, Festo Chikungua (Ph.D Potential Candidate) at Rudn University, and Mr. Richard Paresso.

The University received two groups of visitors on 16th November and on 18th November as follows:

- a) Professor Joe Amadi Echendu from the Graduate School of Technology Management, EBIT Faculty of the University of Pretoria. Professor Echendu has specialized in the Management of Engineering and Technology visited the University on 16th November and delivered a Public Lecture to the OUT Community, inviting guests and companies across Tanzania.
- b) Following the meeting with Finland High Commission, the University has received a delegation from Häme University of Applied Sciences (HAMK) on 18th November 2022. This is a multidisciplinary higher education institution located in Southern part of Finland. The University has a School of Professional Teacher Education and HAMK Edu Research Unit. HAMK Edu aims to utilise research for transforming education systems, vocational education and training, higher education, professional teacher education and workplace learning in professional organisations. The University collaborates with Finnish Edtech company 3DBEAR which provide AR and VR solutions for more authentic and personal learning in several different countries.

As a result of the visit from Finland's Häme University of Applied Sciences (HAMK), the Open University of Tanzania is now part of the team bidding for the Capacity Building Fund for Higher Education in Tanzania from the European Union. The team is made up of several..... Häme University from Finland, Zanzibar University and the Technological University of the Shannon in Ireland.

In another development the unit received Prof. Masibo Lumala (Director of the Institute of Distance Education) from MOI University for familiarization tour at the University Headquarter and to the Regional Centres to meet with the University management, staff and students and learn about the ODL system in Tanzania.

- c) The University on 21/02/2023 received a delegation from Equinox Horizon Group of Companies, Business Companies and representatives from Comoro Government for a discussion on how Investors from Tanzania and Comoro can invest in various projects on the OUT Land across regional centres in Tanzania. It was agreed that the Equinox Horizon, The Open University of Tanzania and the business community in Tanzania to strengthen their business ideas to get support from the European Union since Mayotte is recognized as a French overseas and part of the European Union.

The Office of Internationalization and Convocation Unit of the Open University of Tanzania (OUT) in Collaboration with the Faculty of Science, Technology and Environmental Sciences conducted a Public Lecture on “**Global Visibility of The Open University of Tanzania: The Role of Stakeholders**” on 6th July 2023 at the OUT Headquarters in Dar Es Salaam. The lecture was presented by **Dr. Emenike Chijioke**, a Carnegie Fellow, and a Faculty Member at the Department of Plant, Food, and Environmental Sciences, from Dalhousie University in Canada.

- a) The consultative meeting was conducted on 03/06/2022 for the discussion on the possibility of signing the MoU between OUT and Shimulimuli Company. This was a second time Shimulimuli Company Limited is presenting to the Open University of Tanzania about preservation of culture in the efforts to promote and commercialize cultural tourism. The purpose of the meeting was for the Faculty of Arts and Social Sciences (FASS) to listen from Shimulimuli Company Limited and advice whether it is beneficial for the University to work together with the Company on the area of tradition and culture, publication, documentation and preservation of long-standing culture of different tribes across Tanzania. The first presentation was done in the presence of Professor Deus Ngaruko, the Deputy Vice Chancellor – Academic, Research, and Consultancy (DVC - ARC).
- b) **Meeting with Employers**
The University convened a meeting with Employers on 05/06/2023 to solicit internship placements for students from across high learning institutions in Tanzania and beyond borders.
- c) **Quality Assurance Meeting with Laweh Open University in Ghana**
The Open University of Tanzania (OUT) delegation led by the Vice Chancellor Prof. Elifas Tozo Bisanda, visited Laweh University College (Laweh) in Ghana for performance evaluation task which took place from 17-21/07/2023. The Open University of Tanzania (OUT) has been mentoring Laweh University College since 2016. In view of this task as a mentor institution, The OUT has the obligation of conducting annual meetings and performance evaluation audits in order to check whether Laweh is able to graduate and be approved for accreditation to operate on its own. The Open University of Tanzania was able to present its report to Ghana Tertiary Education Commission (GTEC) and confirmed to the accreditation panelists on 15th August that Laweh Open University College upholds rigorous Teaching and Learning Services and qualifies for reaccreditation and Charter based on its commendable commitment to maintaining a high level of academic excellence. Laweh Open University is now awaiting the outcome of its submission to become a full chartered University. Apart from the performance evaluation audit, the University has also renewed its MoU and SLA with Laweh Open University for the next five years.

The OUT concluded a number of MoU’s including,

- a) MoU with Zanzibar University of Science and Technology (MUST). The MoU was signed to enable the two institutions to collaborate in offering the foundation programme and other areas of staff/students exchange, research and consultancy activities, Open and Distance Learning, Lifelong learning programmes, capacity building and sharing of resources.
- b) Prevention and Combating of Corruption Bureau (PCCB)
- c) Tanzania Agriculture Research Institute (TARI)
- d) HAMK Häme University of Applied Sciences (HAMK)
- e) Ngorongoro Conservation Area Authority (NCAA) and renewed its MoU with St. Mary’s University in Ethiopia on 23/05/2023.

Elsewhere the University participated in the 76th Annual Conference of the International Association for the Exchange of Students for Technical Experience (IAESTE) from 20th to 26th January, 2023, in Westin, Warsaw, Poland. IAESTE Tanzania raised 15 offers for exchange with member countries during the conference in the area of health and allied sciences, computer sciences and other related science fields. The University received 14 offers for sending students to Germany, Yemen, Tunisia, Switzerland, Iran, India, Belgium, Poland and Syria.

The Unit organized and hosted the 32nd Annual General Meeting of the Convocation in Mwanza Region on 23rd November 2022. The theme of the Convocation was “**Contribution of Open and**



Distance Education in the Social-Political and Economic Development of Africa". The guest of Honour was the Regional Commissioner for Mwanza, who was represented by Honorable Salum Kali, the Magu District Commissioner. The guest speaker was the Vice Chancellor of the National Open University of Nigeria(NOUN) Prof. Femi Peters, where the discussants were DVC ARC Prof Deus Ngaruko and DVC PFA Prof George Oreku and others.

The University admitted 48 International students from July 2022 to June 2023. There are still some hurdles in the evaluation of foreign certificates by TCU which affects enrollment of international students despite the fact that a proposal to improve admission of foreign students was presented to TCU.

From July 2022 to June 2023 the Unit in collaboration with the Directorate of Examination Syndicate has coordinated Examinations in the various countries where 65 students sat for their examinations as follows:

- i) Nigeria -1 MPH
- ii) Uganda 1 –MPH
- iii) Ethiopia 12 –MHRM
- iv) USA 2 – LLB
- v) Cameroon 1 –M&E
- vi) Kenya 4 –LLB
- vii) Burundi 2 -MA. Kiswahili
- viii) Egypt 1 –MAICD
- ix) Malawi 3 –PGDSW
- x) Ghana 4
- xi) Namibia 6

In a bid to improve the services, the unit organized a Retreat to its staff with the aim of improving University operations within the country and beyond borders. The retreat was conducted at Mwalimu Nyerere Leadership School in Kibaha from 14th-16th August, 2023. The Retreat was facilitated by the Vice Chancellor Prof. Elifas Bisanda and the Deputy Vice-Chancellor Professor Deus Ngaruko.

The Orientation session for new students in foreign countries was conducted online on the 19th November, 2022. The session was intended to familiarize new students with the teaching and learning mode of delivery in which 24 new Postgraduate students attended the session. Likewise training session on E-Services at OUT was conducted to International Students on the 12th November 2022. The session was attended by 26 students.

It should be noted further the Unit collected **USD 85,035 (199,761,200/-)** from July 2022 to June 2023.

The University received Professor Emenike Chijioko, a Carnegie Fellow and a Faculty Member at the Department of Plant, Food, and Environmental Sciences, Dalhousie University in Canada. He remained at the University for three months in the Faculty of Science Technology and Environmental Studies. He also delivered a Public Lecture on "**Global Visibility of The Open University of Tanzania: The Role of Stakeholders**" which took place on the 6th July, 2023 at the OUT Headquarters, Kinondoni, Dar Es Salaam from 10am to 1pm.

The Directorate facilitated the graduation of 63 International students in November 2022. The graduands were from Kenya, Namibia, DRC Congo, Zambia, Ethiopia, South Sudan, Zimbabwe, Libya, Nigeria, Rwanda and Uganda.

In the same developments 26 undergraduate students taking BBA Programmes and 12 MBA graduated during the 41st Graduation Ceremony. The Unit organized the online streaming to enable Laweh University Management and their prospective graduates to participate effectively during the 41st Graduation Ceremony.

Furthermore, from July 2022, DICU in collaboration with DTLES dispatched 64 transcripts and 59 certificates.

Directorate of Library Services

In the academic year 2022/23, performed several functions notably, to raise awareness and increase usage of the available resources, the library conducted Information Literacy training sessions during orientation and face-to-face sessions to enable users to effectively exploit the resources available.

The OUT management facilitated the payment of an annual subscription fee to the Consortium of Tanzania Universities and Research Libraries (COTUL) amounting to Sh. 5,000,000/-. The subscription allows the OUT to access the following databases: Emeralds, EBSCOhost Ebooks and Academic Search Complete, Wiley Online Library, HeinOnline International Core as well as Taylor and Francis. Students and staff of the Open University of Tanzania are enjoying access to these subscribed databases, and other free databases for third-world countries like Research4Life databases. The University was awarded a Certificate of Membership Recognition from COTUL for being an active member of COTUL for the 2022/2023 Financial year.

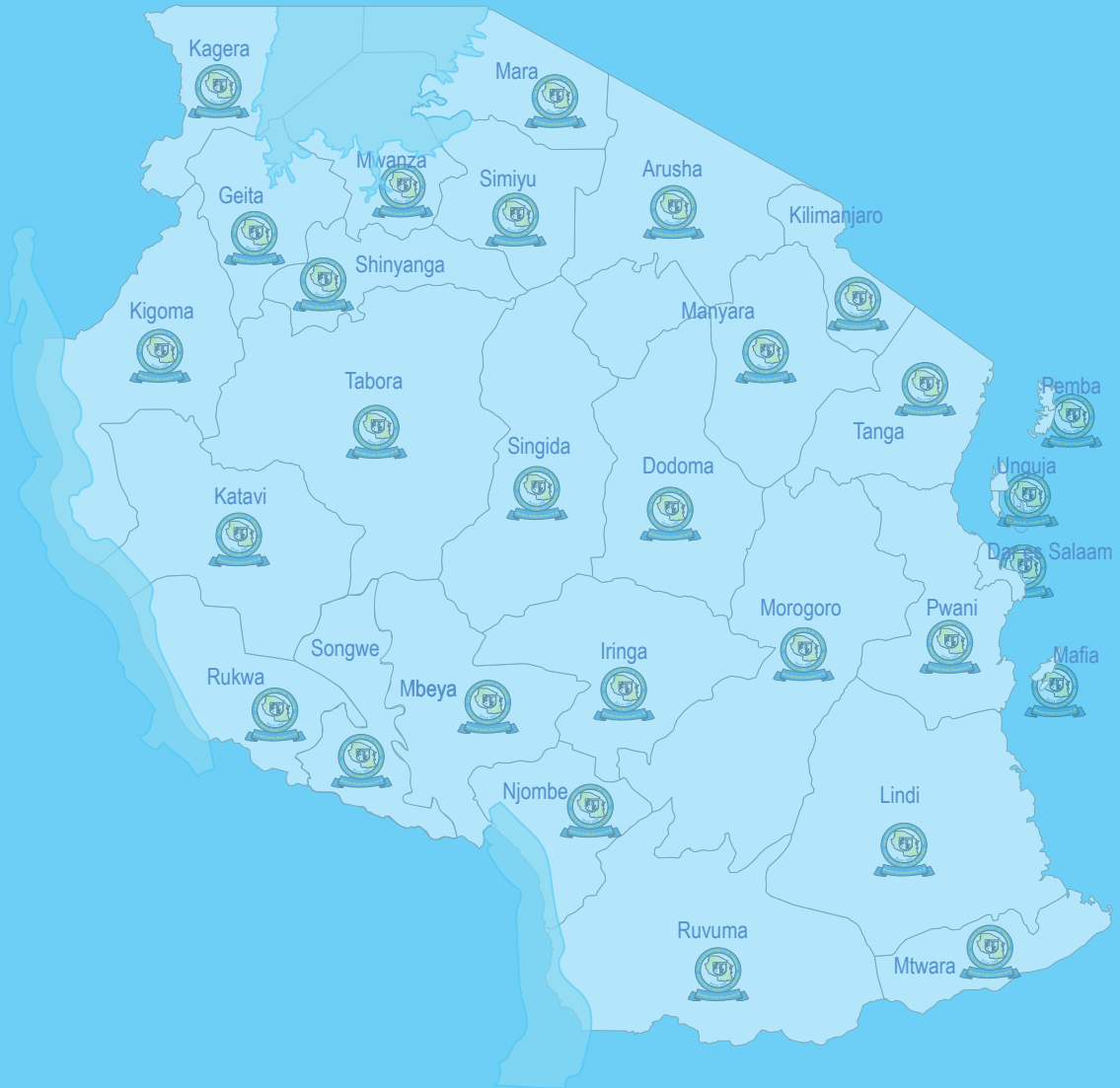
The DLS has also identified Open-access resources and Open CourseWare and included the links on the library webpage for users to access. The Library continues to encourage teaching staff, researchers, and students to access and use the databases accordingly otherwise the value for money will not be realized. In another development the Library received more than 100 scholarly materials donated to the University from various public and private organizations/authors/publishers and 350 copies of dissertations/theses from the Directorate of Postgraduate Studies. These resources have been processed to be located, used, and returned to the library at the requisite place. 258 for 2022/23 Dissertations/Thesis have been uploaded into the Institutional repository so that users can access them online. Some of the books and dissertations will be distributed to regional centers.

It is also worth noting that DLS participated in the following workshops/seminars and conferences :

- The 3rd National Symposium on Library Service, Book Fair, and Reading Festival was conducted on 19th -21st September 2023 at Mwanza City. The main theme of the symposium was Developing talents for writing and Publishing and Building a sense of reading
- COTUL Scientific Conference, Training and Workshop and the AGM conducted on 6th- 10th November 2023.

DLS in collaboration with IEMT staff upgraded the library web page. The current appearance of the library webpage has an interface with advanced features to enable the library user to easily navigate and access information on the library page. Also, the current library page has Current Awareness Services (CAS) for informing users on the new arrivals in the library; FAQs; and the Link to the Students' Academic Records Information System (SARIS).





ACTIVITIES IN REGIONAL AND COORDINATION CENTRES



ACTIVITIES IN REGIONAL AND COORDINATION CENTRES

During the reporting year, 21,328 students registered to take examinations in 70 examination centres. This is 74.8 percent candidate rise which comes as part of the university's efforts to increase student enrolment. Of these, 11,326 candidates (53%) were undergraduate students, 6,623 (31%) non-degree students and 3,380 (16%) postgraduate students. The Kinondoni Regional Centre recorded the largest percentage of candidates (18.4%), followed by Dodoma (6.4%) and Arusha (5.6%). Figure 1 and Table 1 show percentage distribution of candidates by education level and regional centre respectively.



Figure 1: Percentage distribution of examination registration by level of education

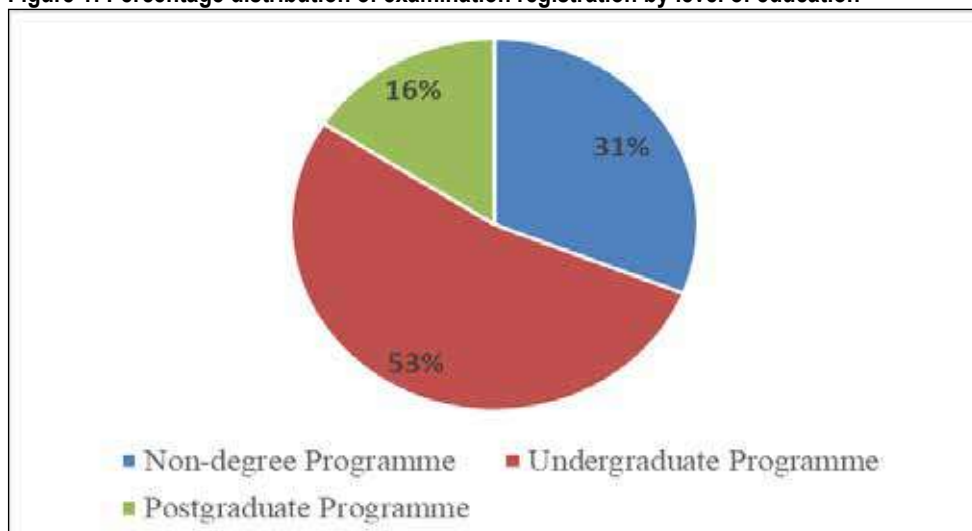


Table 1: Distribution of candidates by Regional Centre

S/N	Regional Centre	Number of candidates	Percent
1	Kinondoni	3923	18.4
2	Dodoma	1355	6.4
3	Arusha	1203	5.6
4	Ilala	907	4.3
5	Zanzibar	850	4.0
6	Mbeya	796	3.7
7	Mwanza	697	3.3
8	Tanga	683	3.2
9	Kagera	676	3.2
10	Morogoro	666	3.1
11	Moshi	657	3.1
12	Mara	624	2.9
13	Ruvuma	526	2.5
14	Tabora	510	2.4
15	Iringa	502	2.4
16	Mtwara	484	2.3
17	Singida	452	2.1
18	Geita	444	2.1



19	Simiyu	416	2.0
20	Manyara	389	1.8
21	Lindi	377	1.8
22	Njombe	365	1.7
23	Pwani	358	1.7
24	Kahama	346	1.6
25	Kigoma	336	1.6
26	Katavi	334	1.6
27	Shinyanga	303	1.4
28	Sumbwanga	269	1.3
29	Pemba	245	1.1
30	Songwe	224	1.1
31	Tunduru	60	0.3
32	Other (District Examination Centres)	1352	6.3

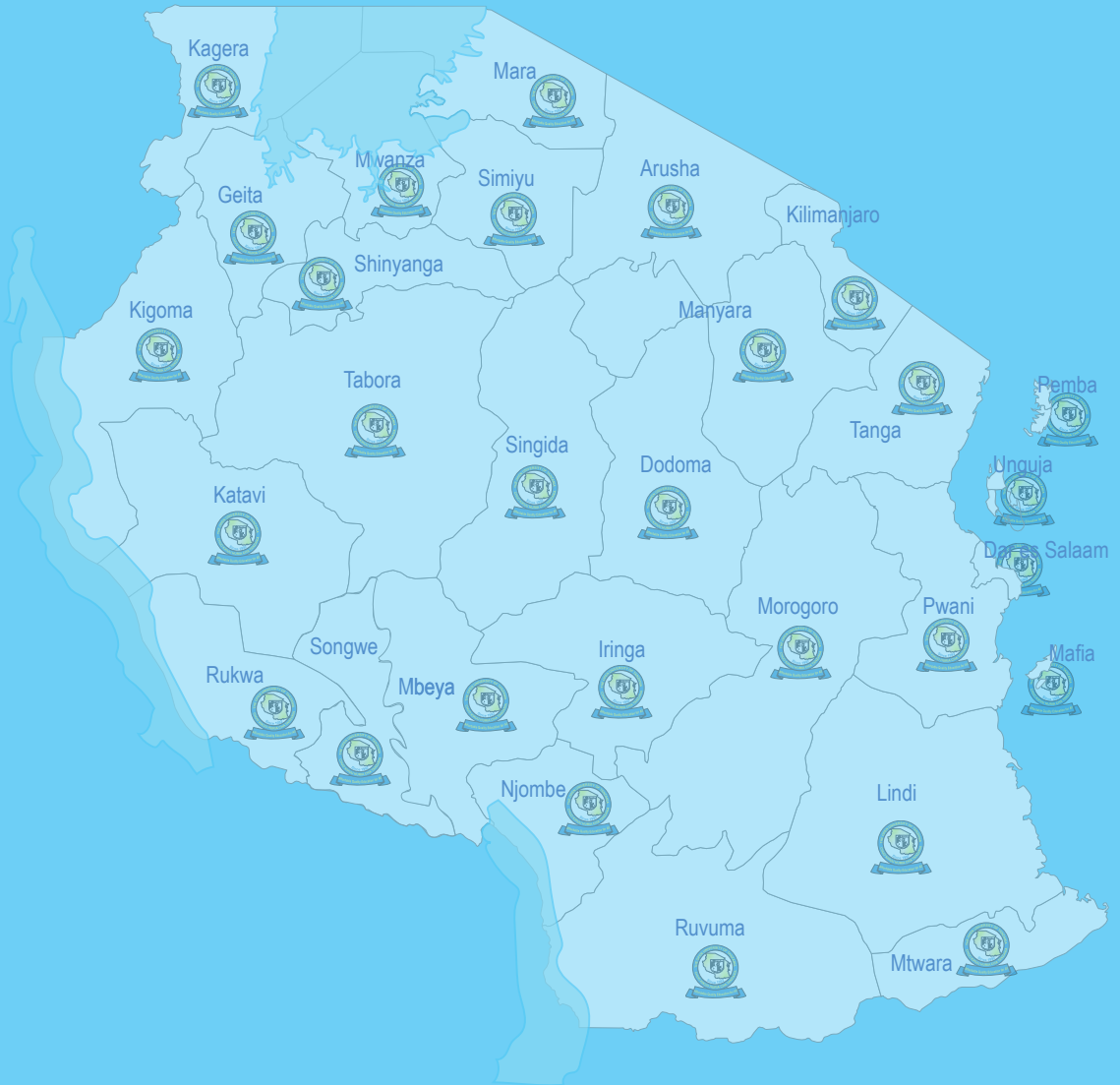
1. Renovation works were done at Iringa Regional Centre (Examination Hall) and Mara Regional Centre (Serengeti Examination Centre).
2. Kigoma Regional Centre participated in the commemoration of the Swahili Day in Burundi.
3. Fifteen regional centres continued to provide ICT training to the community. During the year, a total of 800 people in 15 regional centres received short training in computer applications. Of these, 595 people were trained in basic computer applications, 15 people in advanced computer applications, 50 people in professional courses, and 105 people in tailor-made courses.

DIRECTORS OF REGIONAL AND COORDINATION CENTRES

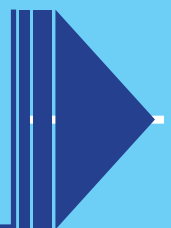
S/N	Centre	Name	Academic Qualification	Phone
1	Arusha	Dr. Nangware Kajja Msofe	Ph.D. (Env. Science)	0688 987 289
2	Coast	Dr. Josephat Saria	Ph.D. (Env. Chemistry)	0753328346
3	Dodoma	Dr. Mohamed Salum Msoroka	Ph.D. (Education)	0684273756
4	Geita	Mr. Ally Ally Abdu	MPM	0764234 821
5	Ilala	Dr. Bahati Mbilinyi	Ph.D. (Business Administration)	0754363975
6	Iringa	Dr. Nasra Habibu Ally	Ph.D. (Kiswahili)	0717458704
7	Kagera	Mr. Medard A. Rembesha	M.A. (ED)	0765108172
8	Kahama	Mr. Oscar Damas	MED (ODL)	0717085816
9	Katavi	Dr. Juma Matonya	Ph.D. (MKT)	0692713271
10	Kigoma	Ms. Chitegetse A. Minanago	M.A. (Sociology)	0715 874 005
11	Kilimanjaro	Mr. Dennis Semiono	MSc. (AF)	0754 026 956
12	Kinondoni	Dr. Dionis J. Ndolage	Ph.D. (Finance)	0754467293
13	Lindi	Ms. Neema Magambo	MSc. (ES)	0717213005
14	Manyara	Mr. Ahmed Mussa	M.A. (PA)	0784136130
15	Mara	Dr. Asha B. Katamba	Ph.D. (Business and Management)	0713377883



16	Mbeya	Dr. Goodluck J. Moshi	Ph.D. (Educational Economics and Management)	0752 547547
17	Morogoro	Dr. Wambuka Rangi	Ph.D. (Development Studies)	0786330032
18	Mtwara	Dr. Msafiri Njoroge Ngajeni	Ph.D. (Business Administration)	0754405408
19	Mwanza	Dr. Ancyfrida Prosper	Ph.D. (Education Management)	0764580233
20	Njombe	Mr. Godwin Nimrod Kessy	MBA (Corporate Management)	0713316845
21	Pemba	Mr. Suleiman Nassor	M.A. (History)	0777424767
22	Rukwa	Dr. Adam Namamba	Ph.D. (Education)	0683201805
23	Ruvuma	Dr. Julius Frank	Ph.D. (Linguistics)	0754635189
24	Shinyanga	Dr. Agatha Mgogo	Ph.D. (Education)	0754574864
25	Simiyu	Mr. Raphael Mokoki	MED(APPS)	0715154020
26	Singida	Mr. Bernard B. Komba	M.A. (Geography and Environmental Management)	0621 420581
27	Songwe	Mr. Lusekelo Mwanongwa	M.A. (Education)	0769434309
28	Tabora	Dr. Johnas A. Buhori	Ph.D.	0757210969
29	Tanga	Ms. Hafidha Amran Khatibu	M.A. (ED)	0713656946
30	Tunduru	Mr. Katuma Biyan Wandwi	MBA (Finance)	0713184869
31	Zanzibar	Dr. Salma O. Hamad	Ph.D. (Kiswahili)	0778701115



FINANCIAL REPORT FOR THE YEAR ENDING 30th JUNE, 2023



FINANCIAL REPORT FOR THE YEAR ENDING 30th JUNE, 2023

THE OPEN UNIVERSITY OF TANZANIA



3.0. STATEMENT OF RESPONSIBILITY BY THOSE CHARGED WITH GOVERNANCE

Under Act of Parliament No. 17 of 1992, establishing Open University of Tanzania and Section 18 (1) of the University Financial Regulations of 2022, the Council is charged with the responsibility to ensure that proper books of account are kept. Further, within three months after the end of each financial year, the Council is responsible to produce financial statements that reflect a true and fair view of the state of affairs and the results of operations of the University.

The Council is also responsible for keeping proper accounting records, taking reasonable steps to safeguard the assets of the University, ensuring compliance with all regulatory and legal requirements and taking reasonable steps for preventing and detecting fraud, error and other irregularities.

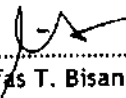
The Council confirms that suitable accounting policies have been applied consistently, reasonably, prudent judgments and estimates have been made in the preparation of the financial statements for the year ended 30 June 2023. And all financial information which we believe to be of significant nature has been availed to the auditors.

The Council accepts responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with International Public Sector Accounting Standards and in the manner required by the Act of Parliament No. 17 of 1992. The Council is of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the University and its operating results. The members of the Council further accept responsibility for the maintenance of accounting records, which may be relied upon in the preparation of financial statement, as well as adequate system of internal control. Nothing has come to the attention of the Council to indicate that the University will not remain a going concern for at least the next twelve months from the date of this statement.


.....
Prof. Joseph Andrew Kuzilwa

Chairman

Date 28/03/2024


.....
Prof. Elifas T. Bisanda

Vice Chancellor

Date 28/3/2024



1.0. INDEPENDENT REPORT OF THE CONTROLLER AND AUDITOR GENERAL

Chairperson of the Council,
The Open University of Tanzania
P.O. Box 23409
Dar es Salaam

1.1. REPORT ON THE AUDIT OF FINANCIAL STATEMENTS

Unqualified Opinion

I have audited the financial statements of The Open University of Tanzania, which comprise the statement of financial position as at 30 June 2023, and the statement of financial performance, statement of changes in net assets and cash flow statement and the statement of comparison of budget and actual amounts for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly in all material respects, the financial position of the Open University of Tanzania as at 30 June 2023, and its financial performance and its cash flows for the year then ended in accordance with International Public Sector Accounting Standards (IPSAS) Accrual basis of accounting and the manner required by the Public Finance Act, Cap. 348

Basis for Opinion

I conducted my audit in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). My responsibilities under those standards are further described in the section below entitled "Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements". I am independent of the Open University of Tanzania in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the National Board of Accountants and Auditors (NBAA) Code of Ethics, and I have fulfilled my other ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements of the current period. I have determined that there are no key audit matters to communicate in my report.

Other Information

Management is responsible for the other information. The other information comprises the report by those charged with governance, statement of management responsibility, Declaration by the Head of Finance but does not include the financial statements and my audit report thereon which I obtained prior to the date of this auditor's report.

My opinion on the financial statements does not cover the other information, and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed on the other information that I obtained prior to the date of this audit report, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IPSAS and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an audit report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud



or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISSAIs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my audit report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the entity to cease to continue as a going concern; and
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the



current period and are, therefore, the key audit matters. I describe these matters in my audit report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest of such communication.

In addition, Section 10 (2) of the Public Audit Act, Cap 418 [R.E 2021] requires me to satisfy myself that the accounts have been prepared in accordance with the appropriate accounting standards.

Further, Section 48(3) of the Public Procurement Act, Cap 410 [R.E 2022] requires me to state in my annual audit report whether or not the audited entity has complied with the procedures prescribed in the Procurement Act and its Regulations.

2. REPORT ON COMPLIANCE WITH LEGISLATIONS

2.1. Compliance with the Public Procurement laws

Subject matter: Compliance audit on procurement of works, goods, and services

I performed a compliance audit on the procurement of works, goods, and services in the Open University of Tanzania for the financial year 2022/23 as per the Public Procurement laws.



Conclusion

Based on the audit work performed, I state that, except for the matters described below, procurement of goods, works and services of Open University of Tanzania is generally in compliance with the requirements of the Public Procurement laws.

i) Procurement conducted without utilising Tanzania National e-Procurement System (TANePS)

I discovered that two tenders totaling TZS 30,358,400 were conducted without using the Procurement Electronic System, which goes against Regulation 347 of the Public Procurement Regulations, 2013. This regulation mandates procuring entities to prepare tender invitations using online templates available from their secured dashboards and publish them on the e-PPs portal. Additionally, Circular No. 1 of 2020 from the Ministry of Finance and Planning directs all procuring entities to use the Tanzania National e-Procurement System (TANePS) in public procurement processes.

ii) Micro procurement with total amount of TZS 25,190,092 not reported to the Tender Board nor PPRA

I noted micro-procurement with a total amount of TZS 25,190,092 that were neither reported to the tender board nor to the PPRA. This is contrary to Regulation 166(7) of the



THE OPEN UNIVERSITY OF TANZANIA

Public Procurement Regulations, 2013, as amended by Regulation 63 of the Public Procurement (Amendment) Act, Regulations, 2016, which directs that all micro-procurements shall be reported to the tender board on a monthly basis.

1.2.2. Compliance with the Budget Act and other Budget Guidelines

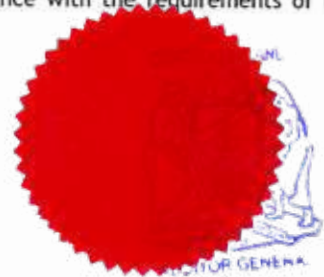
Subject matter: Budget formulation and execution

I performed a compliance audit on budget formulation and execution in the Open University of Tanzania for the financial year 2022/23 as per the Budget Act and other Budget Guidelines.

Conclusion

Based on the audit work performed, I state that Budget formulation and execution of Open University of Tanzania is generally in compliance with the requirements of the Budget Act and other Budget Guidelines.

Charles E. Kichere
Controller and Auditor General,
Dodoma, United Republic of Tanzania.



March 2024



5.0. FINANCIAL STATEMENTS

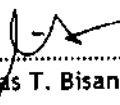
5.1. STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2023

	NOTES	2022/23	2021/22
		TZS	TZS
ASSETS			
Current assets			
Cash and Cash Equivalents	2	5,740,053,365	1,208,331,900
Receivables	3	3,599,145,938	1,753,636,238
Inventories	4	57,529,922	849,527,313
		<u>9,396,729,225</u>	<u>3,811,495,451</u>
Non-current assets			
Property, plant and equipment	6(a)	29,037,071,011	28,303,781,824
Intangible asset	6(b)	54,824,516	42,137,905
Total Non-Current Assets		<u>29,091,895,527</u>	<u>28,345,919,729</u>
TOTAL ASSETS		<u>38,488,624,752</u>	<u>32,157,415,180</u>
EQUITY AND LIABILITIES			
Current liabilities			
Payables and Accruals	5	3,306,488,347	2,736,004,868
Total Current Liabilities		<u>3,306,488,347</u>	<u>2,736,004,868</u>
Non-current liabilities			
Tanzania Education Fund		-	184,960
Women Education Fund		-	3,620,329
Students Assistance Fund		-	1,402,894
Capital Grant	7b	2,747,697,819	2,851,350,407
HEET Deferred Income		2,792,072,989	
Total Non-current liabilities		<u>5,539,770,808</u>	<u>2,856,558,591</u>
Total Liabilities		<u>8,846,259,155</u>	<u>5,592,563,458</u>
NET ASSETS		<u>29,642,365,597</u>	<u>26,564,851,722</u>
NET ASSET/EQUITY			
Capital Fund	7a	870,000,000	870,000,000
Accumulated Surplus		28,772,365,597	25,694,851,722
TOTAL NET ASSETS/ EQUITY		<u>29,642,365,597</u>	<u>26,564,851,722</u>


 Prof. Joseph Andrew Kuzilwa

Chairman

Date 28/03/2024


 Prof. Elifas T. Bisanda

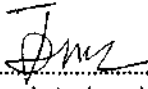
Vice Chancellor

Date 28/3/2024




5.2. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2023

	NOTES	2022/23	2021/22
REVENUE		TZS	TZS
Revenue from Exchange Transactions	8	16,184,039,235	14,178,479,964
Revenue from Non-Exchange Transaction	9	21,107,901,569	17,830,902,824
Amortization of capital grant	7B	103,652,588	95,564,921
TOTAL REVENUE		37,395,593,392	32,104,947,709
EXPENSES			
Staff Salaries Benefits	10	23,711,702,295	21,566,083,372
Administration Expenses	11	4,535,483,588	3,791,844,136
Operation Expenses	12	5,158,969,117	4,628,584,572
Promotional Expenses	13	90,599,672	111,662,103
HEET Project Expenses	14	582,295,150	
Finance Expenses	15	45,460,545	8,173,844
Audit Fee		195,000,000	164,250,000
Depreciation of property and equipment	6(a)	1,431,451,714	922,604,529
Amortization of intangible assets	6(b)	20,223,588	13,660,676
TOTAL EXPENSES		35,771,185,669	31,206,863,232
SURPLUS FOR THE YEAR		1,624,407,723	898,084,477


.....
Prof. Joseph Andrew Kuzilwa

Chairman

Date 28/03/2024


.....
Prof. Elifas T. Bisanda

Vice Chancellor

Date 28/3/2024



The Open University of Tanzania
P.O. Box 23409
Dar es Salaam
Website: <http://www.out.ac.tz>
E-mail: vc@out.ac.tz